

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)  
 **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended: September 30, 2006

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from

to

Commission File Number 1-4471

**XEROX CORPORATION**

(Exact Name of Registrant as specified in its charter)

**New York**  
(State or other jurisdiction of  
incorporation or organization)

**P.O. Box 1600**  
**Stamford, Connecticut**  
(Address of principal executive offices)

**16-0468020**  
(IRS Employer  
Identification No.)

**06904-1600**  
(Zip Code)

**(203) 968-3000**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by a check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act Rule

Large accelerated filer:  Accelerated filer:  Non-accelerated filer:

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

**APPLICABLE ONLY TO CORPORATE ISSUERS:**

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class  
Common Stock, \$1 par value

Outstanding at September 30, 2006  
965,277,511 shares

## Forward-Looking Statements

From time to time, we and our representatives may provide information, whether orally or in writing, including certain statements in this Quarterly Report on Form 10-Q, and any exhibits to this Form 10-Q, that are “forward-looking” within the meaning of the Private Securities Litigation Reform Act of 1995 (the “Litigation Reform Act”). These forward-looking statements and other information are based on our beliefs as well as assumptions made by us using information currently available.

The words “anticipate,” “believe,” “estimate,” “expect,” “intend,” “will,” “should” and similar expressions, as they relate to us, are intended to identify forward-looking statements. Such statements reflect our current views with respect to future events and are subject to certain risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected, intended or using other similar expressions. We do not intend to update these forward-looking statements, except as required by law.

In accordance with the provisions of the Litigation Reform Act, we are making investors aware that such forward-looking statements, because they relate to future events, are by their very nature subject to many important factors that could cause actual results to differ materially from those contemplated by the forward-looking statements contained in this Quarterly Report on Form 10-Q, any exhibits to this Form 10-Q and other public statements we make. Such factors include, but are not limited to the outcome of litigation and regulatory proceedings to which we may be a party; actions of competitors; changes and developments affecting our industry; quarterly or cyclical variations in financial results; development of new products and services; interest rates and cost of borrowing; our ability to maintain and improve cost efficiency of operations; changes in foreign currency exchange rates; changes in economic conditions, political conditions, trade protection measures, licensing requirements and tax matters in the foreign countries in which we do business; reliance on third parties for manufacturing of products and provision of services; and other risks that are set forth in the “Risk Factors” section, the “Legal Proceedings” section, the “Management’s Discussion and Analysis of Results of Operations and Financial Condition” section and other sections of this Quarterly Report on Form 10-Q, as well as in our Quarterly Report on Form 10-Q for the quarters ended March 31, 2006 and June 30, 2006 and our Annual Report on Form 10-K for the year ended December 31, 2005 filed with the Securities and Exchange Commission (“SEC”).

**XEROX CORPORATION**  
**Form 10-Q**  
**September 30, 2006**

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Restated Certificate of Incorporation of Registrant filed with the Department of State of the State of New York on November 7, 2003 as amended by

    Certificate of Amendment to Certificate of Incorporation filed with the Department of State of New York on August 19, 2004.

By-Laws of Registrant, as amended through December 10, 2003.

Amendment No. 1 to Registrant’s 1991 Long-Term Incentive Plan.

Registrant’s 2004 Equity Compensation Plan for Non-Employee Directors, as amended through October 12, 2006.

Amendment No. 1 to the Restatement of Registrant’s 2004 Performance Incentive Plan.

Amendment No. 4 to the 2004 Restatement of the Registrant’s Unfunded Supplemental Executive Retirement Plan.

Amendment No. 3 to Registrant’s Universal Life Plan.

Computation of Ratio of Earnings to Fixed Charges and Computation of Ratio of Earnings to Combined Fixed Charges and Preferred Stock Dividends.

Certification of CEO pursuant to Rule 13a-14(a) or Rule 15d-14(a).

Certification of CFO pursuant to Rule 13a-14(a) or Rule 15d-14(a).

Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

For additional information about Xerox Corporation and access to our Annual Reports to Shareholders and SEC filings, free of charge, please visit our World-Wide Web site at [www.xerox.com/investor](http://www.xerox.com/investor). Any information on or linked from the Web site is not incorporated by reference into this Form 10-Q.

## PART I—FINANCIAL INFORMATION

XEROX CORPORATION  
CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

| (in millions, except per-share data)   | Three Months Ended<br>September 30, |                | Nine Months Ended<br>September 30, |                |
|--|-------------------------------------|----------------|------------------------------------|----------------|
|  | 2006                                | 2005           | 2006                               | 2005           |
| <b>Revenues</b>  |                                     |                |                                    |                |
| Sales  | \$ 1,736                            | \$ 1,721       | \$ 5,284                           | \$ 5,242       |
| Service, outsourcing and rentals   | 1,900                               | 1,822          | 5,600                              | 5,545          |
| Finance income   | 208                                 | 216            | 632                                | 664            |
| <b>Total Revenues</b>  | <b>3,844</b>                        | <b>3,759</b>   | <b>11,516</b>                      | <b>11,451</b>  |
| <b>Costs and Expenses</b>  |                                     |                |                                    |                |
| Cost of sales  | 1,142                               | 1,108          | 3,417                              | 3,325          |
| Cost of service, outsourcing and rentals   | 1,083                               | 1,017          | 3,211                              | 3,162          |
| Equipment financing interest   | 75                                  | 81             | 227                                | 250            |
| Research, development and engineering expenses   | 230                                 | 242            | 685                                | 709            |
| Selling, administrative and general expenses   | 985                                 | 1,011          | 2,988                              | 3,066          |
| Restructuring and asset impairment charges   | 110                                 | 17             | 146                                | 296            |
| Other expenses, net  | 128                                 | 206            | 278                                | 160            |
| <b>Total Cost and Expenses</b>   | <b>3,753</b>                        | <b>3,682</b>   | <b>10,952</b>                      | <b>10,968</b>  |
| <b>Income from Continuing Operations before Income Taxes, Equity Income, Discontinued Operations and Cumulative Effect of Change in Accounting Principle</b> |                                     |                |                                    |                |
|  | <b>91</b>                           | <b>77</b>      | <b>564</b>                         | <b>483</b>     |
| Income tax (benefits) expenses   | (416)                               | 29             | (347)                              | (88)           |
| Equity in net income of unconsolidated affiliates  | 29                                  | 23             | 85                                 | 80             |
| <b>Income from Continuing Operations before Discontinued Operations and Cumulative Effect of Change in Accounting Principle</b>                              | <b>536</b>                          | <b>71</b>      | <b>996</b>                         | <b>651</b>     |
| Income from Discontinued Operations, net of tax  | —                                   | —              | —                                  | 53             |
| Cumulative Effect of Change in Accounting Principle, net of tax  | —                                   | (8)            | —                                  | (8)            |
| <b>Net Income</b>  | <b>\$ 536</b>                       | <b>\$ 63</b>   | <b>\$ 996</b>                      | <b>\$ 696</b>  |
| Less: Preferred stock dividends, net   | —                                   | (14)           | (29)                               | (43)           |
| <b>Income Available to Common Shareholders</b>   | <b>\$ 536</b>                       | <b>\$ 49</b>   | <b>\$ 967</b>                      | <b>\$ 653</b>  |
| <b>Basic Earnings per Share</b>  |                                     |                |                                    |                |
| Earnings from Continuing Operations  | \$ 0.55                             | \$ 0.06        | \$ 1.03                            | \$ 0.63        |
| Earnings from Discontinued Operations  | —                                   | —              | —                                  | 0.06           |
| Loss from Cumulative Effect of Change in Accounting Principle  | —                                   | (0.01)         | —                                  | (0.01)         |
| <b>Basic Earnings per Share</b>  | <b>\$ 0.55</b>                      | <b>\$ 0.05</b> | <b>\$ 1.03</b>                     | <b>\$ 0.68</b> |
| <b>Diluted Earnings per Share</b>  |                                     |                |                                    |                |
| Earnings from Continuing Operations  | \$ 0.54                             | \$ 0.06        | \$ 0.99                            | \$ 0.62        |
| Earnings from Discontinued Operations  | —                                   | —              | —                                  | 0.05           |
| Loss from Cumulative Effect of Change in Accounting Principle  | —                                   | (0.01)         | —                                  | (0.01)         |
| <b>Diluted Earnings per Share</b>  | <b>\$ 0.54</b>                      | <b>\$ 0.05</b> | <b>\$ 0.99</b>                     | <b>\$ 0.66</b> |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

**XEROX CORPORATION**  
**CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)**

| (in millions, except share data in thousands)                 | September 30,<br>2006 | December 31,<br>2005 |
|---|-----------------------|----------------------|
| <b>Assets</b>   |                       |                      |
| Cash and cash equivalents                                     | \$ 1,336              | \$ 1,322             |
| Short-term investments  | 120                   | 244                  |
| Total cash, cash equivalents and short-term investments       | 1,456                 | 1,566                |
| Accounts receivable, net                                      | 2,233                 | 2,037                |
| Billed portion of finance receivables, net                    | 277                   | 296                  |
| Finance receivables, net                                      | 2,578                 | 2,604                |
| Inventories   | 1,397                 | 1,201                |
| Other current assets  | 1,094                 | 1,032                |
| Total current assets  | 9,035                 | 8,736                |
| Finance receivables due after one year, net                   | 4,802                 | 4,949                |
| Equipment on operating leases, net                            | 455                   | 431                  |
| Land, buildings and equipment, net                            | 1,582                 | 1,627                |
| Investments in affiliates, at equity                          | 862                   | 782                  |
| Intangible assets, net  | 288                   | 289                  |
| Goodwill  | 1,917                 | 1,671                |
| Deferred tax assets, long-term                                | 1,529                 | 1,547                |
| Other long-term assets  | 1,890                 | 1,921                |
| <b>Total Assets</b>   | <b>\$ 22,360</b>      | <b>\$ 21,953</b>     |
| <b>Liabilities and Equity</b>                                 |                       |                      |
| Short-term debt and current portion of long-term debt         | \$ 1,499              | \$ 1,139             |
| Accounts payable  | 1,126                 | 1,043                |
| Accrued compensation and benefits costs                       | 570                   | 621                  |
| Unearned income   | 195                   | 191                  |
| Other current liabilities                                     | 1,216                 | 1,352                |
| Total current liabilities                                     | 4,606                 | 4,346                |
| Long-term debt  | 5,904                 | 6,139                |
| Liabilities to subsidiary trusts issuing preferred securities | 620                   | 626                  |
| Pension and other benefit liabilities                         | 1,104                 | 1,151                |
| Post-retirement medical benefits                              | 1,207                 | 1,188                |
| Other long-term liabilities                                   | 958                   | 1,295                |
| Total liabilities   | 14,399                | 14,745               |
| Series C mandatory convertible preferred stock                | —                     | 889                  |
| Common stock, including additional paid-in-capital            | 5,069                 | 4,741                |
| Treasury stock, at cost                                       | (225)                 | (203)                |
| Retained earnings   | 3,988                 | 3,021                |
| Accumulated other comprehensive loss                          | (871)                 | (1,240)              |
| <b>Total Liabilities and Equity</b>                           | <b>\$ 22,360</b>      | <b>\$ 21,953</b>     |
| Shares of common stock issued                                 | 980,626               | 945,106              |
| Treasury stock  | (15,348)              | (13,917)             |
| Shares of common stock outstanding                            | 965,278               | 931,189              |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

**XEROX CORPORATION**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)**

| (in millions)   | Three Months Ended<br>September 30, |                        | Nine Months Ended<br>September 30, |                        |
|---|-------------------------------------|------------------------|------------------------------------|------------------------|
|   | 2006                                | 2005                   | 2006                               | 2005                   |
| <b>Cash Flows from Operating Activities:</b>  |                                     |                        |                                    |                        |
| Net income  | \$ 536                              | \$ 63                  | \$ 996                             | \$ 696                 |
| Adjustments required to reconcile net income to cash flows from operating activities: |                                     |                        |                                    |                        |
| Depreciation and amortization   | 163                                 | 157                    | 481                                | 483                    |
| Provisions for receivables and inventory  | 38                                  | 30                     | 104                                | 75                     |
| Net (gain) loss on sales of businesses and assets                                     | (11)                                | 2                      | (23)                               | (100)                  |
| Undistributed equity in net income of unconsolidated affiliates                       | (27)                                | (22)                   | (61)                               | (55)                   |
| Income from discontinued operations   | —                                   | —                      | —                                  | (53)                   |
| Stock-based compensation  | 17                                  | 9                      | 45                                 | 29                     |
| Restructuring and asset impairment charges  | 110                                 | 17                     | 146                                | 296                    |
| Cash payments for restructurings  | (42)                                | (60)                   | (184)                              | (123)                  |
| Contributions to pension benefit plans  | (40)                                | (84)                   | (320)                              | (363)                  |
| Increase in inventories   | (74)                                | (221)                  | (226)                              | (358)                  |
| Increase in equipment on operating leases   | (73)                                | (63)                   | (186)                              | (176)                  |
| Decrease in finance receivables   | 108                                 | 127                    | 343                                | 401                    |
| Decrease (increase) in accounts receivable and billed portion of finance receivables  | 9                                   | (38)                   | (103)                              | (87)                   |
| Decrease (increase) in other current and long-term assets                             | 28                                  | (23)                   | 57                                 | 76                     |
| Increase in accounts payable and accrued compensation                                 | 134                                 | 121                    | 164                                | 278                    |
| Net change in income tax assets and liabilities                                       | (422)                               | 27                     | (420)                              | (246)                  |
| Net change in derivative assets and liabilities                                       | 18                                  | 4                      | 24                                 | 55                     |
| Increase (decrease) in other current and long-term liabilities                        | 45                                  | 77                     | 38                                 | (30)                   |
| Other, net  | 13                                  | 39                     | 22                                 | (9)                    |
| Net cash provided by operating activities   | <u>530</u>                          | <u>162</u>             | <u>897</u>                         | <u>789</u>             |
| <b>Cash Flows from Investing Activities:</b>  |                                     |                        |                                    |                        |
| Purchases of short-term investments   | (22)                                | (129)                  | (121)                              | (325)                  |
| Proceeds from sales of short-term investments   | 101                                 | 83                     | 245                                | 89                     |
| Cost of additions to land, buildings and equipment                                    | (54)                                | (48)                   | (131)                              | (124)                  |
| Proceeds from sales of land, buildings and equipment                                  | 15                                  | —                      | 18                                 | 2                      |
| Cost of additions to internal use software  | (21)                                | (15)                   | (52)                               | (41)                   |
| Proceeds from divestitures and investments, net                                       | 3                                   | —                      | 153                                | 105                    |
| Acquisitions, net of cash acquired  | (175)                               | —                      | (175)                              | (1)                    |
| Net change in escrow and other restricted investments                                 | (42)                                | 39                     | (64)                               | 81                     |
| Net cash used in investing activities   | <u>(195)</u>                        | <u>(70)</u>            | <u>(127)</u>                       | <u>(214)</u>           |
| <b>Cash Flows from Financing Activities:</b>  |                                     |                        |                                    |                        |
| Cash proceeds from new secured financings   | 28                                  | 36                     | 102                                | 321                    |
| Debt payments on secured financings   | (288)                               | (560)                  | (1,393)                            | (1,512)                |
| Net cash proceeds (payments) on other debt  | 495                                 | (129)                  | 1,286                              | (1,199)                |
| Payments of liability to subsidiary trusts issuing preferred securities               | —                                   | —                      | (100)                              | —                      |
| Preferred stock dividends   | (14)                                | (14)                   | (43)                               | (43)                   |
| Proceeds from issuances of common stock   | 21                                  | 8                      | 49                                 | 32                     |
| Excess tax benefits from stock-based compensation                                     | 5                                   | —                      | 15                                 | —                      |
| Payments to acquire treasury stock  | (226)                               | —                      | (689)                              | —                      |
| Other   | (2)                                 | (1)                    | (5)                                | 7                      |
| Net cash provided by (used in) financing activities                                   | <u>19</u>                           | <u>(660)</u>           | <u>(778)</u>                       | <u>(2,394)</u>         |
| Effect of exchange rate changes on cash and cash equivalents                          | —                                   | 1                      | 22                                 | (54)                   |
| Increase (decrease) in cash and cash equivalents                                      | 354                                 | (567)                  | 14                                 | (1,873)                |
| Cash and cash equivalents at beginning of period                                      | 982                                 | 1,912                  | 1,322                              | 3,218                  |
| <b>Cash and cash equivalents at end of period</b>                                     | <b><u>\$ 1,336</u></b>              | <b><u>\$ 1,345</u></b> | <b><u>\$ 1,336</u></b>             | <b><u>\$ 1,345</u></b> |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

**XEROX CORPORATION**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Dollars in millions, except per-share data and where otherwise noted)**

**1-Basis of Presentation and Summary of Significant Accounting Policies**

References herein to “we,” “us,” “our,” the “Company” and “Xerox” refer to Xerox Corporation and its consolidated subsidiaries unless the context specifically requires otherwise.

We have prepared the accompanying unaudited condensed consolidated interim financial statements in accordance with the accounting policies described in our 2005 Annual Report to Shareholders, which is incorporated by reference in our 2005 Annual Report on Form 10-K (“2005 Annual Report”), and the interim reporting requirements of Form 10-Q. Accordingly, certain information and note disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. You should read these Condensed Consolidated Financial Statements in conjunction with the Consolidated Financial Statements included in the 2005 Annual Report.

In our opinion, all adjustments which are necessary for a fair statement of financial position, operating results and cash flows for the interim periods presented have been made. Interim results of operations are not necessarily indicative of the results of the full year.

For convenience and ease of reference, we refer to the financial statement caption “Income from Continuing Operations before Income Taxes, Equity Income, Discontinued Operations and Cumulative Effect of Change in Accounting Principle” as “pre-tax income.”

Certain reclassifications have been made to prior year financial information to conform to the current year presentation.

**Summary of Accounting Policies:**

**Revenue Recognition:** We generate revenue through the sale and rental of equipment, service and supplies and income associated with the financing of our equipment sales. Revenue is recognized when earned. More specifically, revenue related to sales of our products and services is recognized as follows:

*Equipment:* Revenues from the sale of equipment, including those from sales-type leases, are recognized at the time of sale or at the inception of the lease, as appropriate. For equipment sales that require us to install the product at the customer location, revenue is recognized when the equipment has been delivered to and installed at the customer location. Sales of customer installable products are recognized upon shipment or receipt by the customer according to the customer’s shipping terms. Revenues from equipment under other leases and similar arrangements are accounted for by the operating lease method and are recognized as earned over the lease term, which is generally on a straight-line basis.

*Service:* Service revenues are derived primarily from maintenance contracts on our equipment sold to customers and are recognized over the term of the contracts. A substantial portion of our products are sold with full service maintenance agreements for which the customer typically pays a base service fee plus a variable amount based on usage. As a consequence, other than the product warranty obligations associated with certain of our low end products in the Office segment, we do not have any significant product warranty obligations, including any obligations under customer satisfaction programs.

Revenues associated with outsourcing services as well as professional and value-added services are generally recognized as such services are performed. In those service arrangements where final acceptance of a system or solution by the customer is required, revenue is deferred until all acceptance criteria have been met. Costs associated with service arrangements are generally recognized as incurred. Initial direct costs of an arrangement are capitalized and amortized over the contractual service period. Long-lived assets used in the fulfillment of the arrangements are capitalized and depreciated over the shorter of their useful life or the term of the contract. Losses on service arrangements are recognized in the period that the contractual loss becomes probable and estimable.

*Sales to distributors and resellers:* We utilize distributors and resellers to sell certain of our products to end-users. We refer to our distributor and reseller network as our two-tier distribution model. Sales to distributors and resellers are recognized as revenue when products are sold to such distributors and resellers, as long as all requirements for revenue

recognition have been met. Distributors and resellers participate in various cooperative marketing and other programs, and we record provisions for these programs as a reduction to revenue when the sales occur. We also similarly account for our estimates of sales returns and other allowances when the sales occur based on our historical experience.

*Supplies:* Supplies revenue generally is recognized upon shipment or utilization by customer in accordance with sales terms.

*Software:* Software included within our equipment and services is generally considered incidental and is therefore accounted for as part of the equipment sales or services revenues. Software accessories sold in connection with our equipment sales as well as free-standing software revenues are accounted for in accordance with AICPA Statement of Position (“SOP”) No. 97-2, “Software Revenue Recognition.” In most cases, these software products are sold as part of multiple element arrangements and include software maintenance agreements for the delivery of technical service as well as unspecified upgrades or enhancements on a when-and-if-available basis. In those software accessory and free-standing software arrangements that include more than one element, we allocate the revenue among the elements based on vendor-specific objective evidence (“VSOE”) of fair value. VSOE of fair value is based on the price charged when the deliverable is sold separately by the company on a regular basis and not as part of the multiple-element arrangement. Revenue allocated to software is normally recognized upon delivery while revenue allocated to the software maintenance element is recognized ratably over the term of the arrangement.

*Revenue Recognition for Leases:* Our accounting for leases involves specific determinations under SFAS No. 13, which often involve complex provisions and significant judgments. The two primary criteria of SFAS No. 13 which we use to classify transactions as sales-type or operating leases are (1) a review of the lease term to determine if it is equal to or greater than 75% of the economic life of the equipment and (2) a review of the present value of the minimum lease payments to determine if they are equal to or greater than 90% of the fair market value of the equipment at the inception of the lease. Our sales-type lease portfolios contain only normal credit and collection risks and have no important uncertainties with respect to future costs. Our leases in our Latin America operations have historically been recorded as operating leases given the cancellability of the contract or because the recoverability of the lease investment is deemed not to be predictable at lease inception.

The critical elements that we consider with respect to our lease accounting are the determination of the economic life and the fair value of equipment, including the residual value. For purposes of determining the economic life, we consider the most objective measure to be the original contract term, since most equipment is returned by lessees at or near the end of the contracted term. The economic life of most of our products is five years since this represents the most frequent contractual lease term for our principal products and only a small percentage of our leases have original terms longer than five years. There is no significant after-market for our used equipment. We believe that five years is representative of the period during which the equipment is expected to be economically usable, with normal service, for the purpose for which it is intended. We continually evaluate the economic life of both existing and newly introduced products for purposes of this determination. Residual values are established at lease inception using estimates of fair value at the end of the lease term. Our residual values are established with due consideration to forecasted supply and demand for our various products, product retirement and future product launch plans, end of lease customer behavior, remanufacturing strategies, competition and technological changes.

The vast majority of our leases that qualify as sales-type are non-cancelable and include cancellation penalties approximately equal to the full value of the lease receivables. A portion of our business involves sales to governmental units. Governmental units are those entities that have statutorily defined funding or annual budgets that are determined by their legislative bodies. Certain of our governmental contracts may have cancellation provisions or renewal clauses that are required by law, such as 1) those dependant on fiscal funding outside of a governmental unit’s control, 2) those that can be cancelled if deemed in the best interest of the governmental unit’s taxpayers or 3) those that must be renewed each fiscal year, given limitations that may exist on entering into multi-year contracts that are imposed by statute. In these circumstances, we carefully evaluate these contracts to assess whether cancellation is remote because of the existence of substantive economic penalties upon cancellation or whether the renewal is reasonably assured due to the existence of a bargain renewal option. The evaluation of a lease agreement with a renewal option includes an assessment as to whether the renewal is reasonably assured based on the intent of such governmental unit and pricing terms as compared to those of short-term leases at lease inception. We further ensure that the contract provisions described above are offered only in instances where required by law. Where such contract terms are not legally required, we consider the arrangement to be cancelable and account for it as an operating lease.

Aside from the initial lease of equipment to our customers, we may enter subsequent transactions with the same customer whereby we extend the term. We evaluate the classification of lease extensions of sales-type leases using the



originally determined economic life for each product. There may be instances where we enter into lease extensions for periods that are within the original economic life of the equipment. These are accounted for as sales-type leases only when the extensions occur in the last three months of the lease term and they otherwise meet the appropriate criteria of SFAS No. 13. All other lease extensions of this type are accounted for as direct financing leases or operating leases, as appropriate.

*Revenue Recognition Under Bundled Arrangements:* We sell most of our products and services under bundled lease arrangements, which typically include equipment, service, supplies, software and financing components for which the customer pays a single negotiated fixed minimum monthly payment for all elements over the contractual lease term. These arrangements typically also include an incremental, variable component for page volumes in excess of contractual page volume minimums, which are often expressed in terms of price per page. The fixed minimum monthly payments are multiplied by the number of months in the contract term to arrive at the total fixed minimum payments that the customer is obligated to make (“fixed payments”) over the lease term. The payments associated with page volumes in excess of the minimums are contingent on whether or not such minimums are exceeded (“contingent payments”). The minimum contractual committed page volumes are typically negotiated to equal the customer’s estimated page volume at lease inception. In applying our lease accounting methodology, we only consider the fixed payments for purposes of allocating to the relative fair value elements of the contract. Contingent payments, if any, are inherently uncertain and therefore are recognized as revenue in the period when the customer exceeds the minimum copy volumes specified in the contract.

Revenues under bundled arrangements are allocated considering the relative fair values of the lease and non-lease deliverables included in the bundled arrangement based upon the estimated relative fair values of each element. Lease deliverables include maintenance and executory costs, equipment and financing, while non-lease deliverables generally consist of the supplies, software and non-maintenance services. Our revenue allocation for the lease deliverables begins by allocating revenues to the maintenance and executory costs plus profit thereon. The remaining amounts are allocated to the equipment and financing elements. We perform extensive analyses of available verifiable objective evidence of equipment fair value based on cash selling prices during the applicable period. The cash selling prices are compared to the range of values included in our lease accounting systems. The range of cash selling prices must be reasonably consistent with the lease selling prices, taking into account residual values that accrue to our benefit, in order for us to determine that such lease prices are indicative of fair value. Our pricing interest rates, which are used to determine customer lease payments, are developed based upon a variety of factors including local prevailing rates in the marketplace and the customer’s credit history, industry and credit class. Our pricing rates are reassessed quarterly based on changes in local prevailing rates in the marketplace and are adjusted to the extent such rates vary by twenty-five basis points or more, cumulatively, from the last rate in effect. The pricing interest rates generally equal the implicit rates within the leases, as corroborated by our comparisons of cash to lease selling prices.

## **2-Recent Accounting Pronouncements**

In February 2006, the FASB issued SFAS No. 155, “Accounting for Certain Hybrid Financial Instruments” (“FAS 155”), which amends SFAS No. 133, “Accounting for Derivative Instruments and Hedging Activities” (“FAS 133”) and SFAS No. 140, “Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities” (“FAS 140”). FAS 155 provides guidance to simplify the accounting for certain hybrid instruments by permitting fair value remeasurement for any hybrid financial instrument that contains an embedded derivative, as well as, clarifies that beneficial interests in securitized financial assets are subject to FAS 133. In addition, FAS 155 eliminates a restriction on the passive derivative instruments that a qualifying special-purpose entity may hold under FAS 140. FAS 155 is effective for all financial instruments acquired, issued or subject to a new basis occurring after the start of our fiscal year beginning January 1, 2007. We believe that the adoption of this statement will not have a material effect on our financial condition or results of operations.

In July 2006, the FASB issued FASB Interpretation No. 48, “Accounting for Uncertainty in Income Taxes – an Interpretation of FASB Statement No. 109” (“FIN 48”). FIN 48 clarifies the accounting for uncertainty in income taxes recognized in a company’s financial statements in accordance with FAS 109, “Accounting for Income Taxes”. FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. The requirements of FIN 48 are effective for our fiscal year beginning January 1, 2007. We are in the process of evaluating this guidance and therefore have not yet determined the impact that FIN 48 will have on our financial statements upon adoption.

In September 2006, the FASB issued SFAS No. 157, “Fair Value Measurements” (“FAS 157”). FAS 157 defines fair value, establishes a market-based framework or hierarchy for measuring fair value, and expands disclosures about fair value measurements. FAS 157 is applicable whenever another accounting pronouncement requires or permits assets and liabilities

to be measured at fair value. FAS 157 does not expand or require any new fair value measures, however the application of this statement may change current practice. The requirements of FAS 157 are effective for our fiscal year beginning January 1, 2008. We are in the process of evaluating this guidance and therefore have not yet determined the impact that FAS 157 will have on our financial statements upon adoption.

In September 2006, the FASB issued SFAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106 and 132(R)" ("FAS 158"). FAS 158 requires the recognition of an asset or liability for the funded status of defined pension and other postretirement benefit plans. The funded status of a benefit plan is measured as the difference between plan assets at fair value and the benefit obligation. For a defined benefit pension plan, the benefit obligation is the projected benefit obligation or PBO; for any other defined benefit postretirement benefit plan, such as a retiree health care plan, the benefit obligation is the accumulated postretirement benefit obligation. The initial recognition of the funded status of our defined pension and other post retirement benefit plans as well as subsequent changes in our funded status will be reflected in comprehensive income. Expense recognition will not change from existing guidance, and will consist of periodic income statement charges from amounts within other comprehensive income. FAS 158 also prescribes enhanced disclosures, including current and long-term components of plan assets and liabilities, as well as anticipated affects on net income.

The funded status recognition and disclosure provisions of FAS 158 are effective as of our fiscal year ending December 31, 2006. Retrospective application of FAS 158 is not permitted. FAS 158 also requires the consistent measurement of plan assets and benefit obligations as of the date of our fiscal year-end statement of financial position effective for the year ending December 31, 2008. Since several of our international plans currently have a September 30<sup>th</sup> measurement date, this standard will require us to change, in 2008, that measurement date to December 31<sup>st</sup>, the date of our fiscal year end. At this time, we do not anticipate early adoption of this requirement.

We are still in the process of evaluating the full impact of this standard. However, if we had adopted as of December 31, 2005 we estimate that the incremental after-tax impact of adopting FAS 158 would have been a decrease in total assets of \$400, an increase in total liabilities of \$1.0 billion and a decrease in total shareholders' equity of \$1.4 billion. The adoption of this standard is not expected to impact financial covenant compliance included in our debt agreements.

### 3-Stock-Based Compensation

Effective January 1, 2006, we adopted SFAS No. 123(R), "Share-Based Payment" ("FAS 123(R)"), an amendment of SFAS No. 123, "Accounting for Stock-Based Compensation," using the modified prospective transition method. Accordingly, the results of prior periods have not been restated.

The effect of adopting FAS 123(R) on 2006 net income, both for the quarter and year-to-date, was immaterial. FAS 123(R) also requires that the cash flows from the tax benefits resulting from tax deductions in excess of the compensation cost recognized for stock-based awards (excess tax benefits) be classified as financing cash flows. Prior to the adoption of FAS 123(R), such excess tax benefits were presented as operating cash flows. Accordingly, \$5 and \$15 of excess tax benefits have been classified as a financing cash inflow for the three and nine months ended September 30, 2006, respectively, in the Condensed Consolidated Statements of Cash Flows. Such excess tax benefits amounted to \$2 and \$10 for the three and nine months ended September 30, 2005 and are included in operating cash flows.

Refer to Note 1-"Stock-Based Compensation" and Note 18-Common Stock in our 2005 Annual Report for further information regarding our adoption of FAS 123(R) and our stock-based compensation arrangements, including related disclosures required upon the adoption of FAS 123(R). Stock-based compensation expense for the three and nine months ended September 30, 2006 and 2005 was as follows (in millions):

|  | Three Months Ended<br>September 30, |      | Nine Months Ended<br>September 30, |       |
|--|-------------------------------------|------|------------------------------------|-------|
|  | 2006                                | 2005 | 2006                               | 2005  |
| Stock-based compensation expense, pre-tax    | \$ 17                               | \$ 9 | \$ 45                              | \$ 29 |
| Stock-based compensation expense, net of tax | 10                                  | 7    | 27                                 | 19    |

Prior to January 1, 2006, in accordance with APB Opinion No. 25 "Accounting for Stock Issued to Employees," we did not recognize compensation expense relating to employee stock options because the exercise price was equal to the market price at the date of grant. If we had elected to recognize compensation expense using a fair value approach, and therefore determined the compensation based on the value as determined by the modified Black-Scholes option pricing model, our pro forma income and earnings per share for the three and nine months ended September 30, 2005 would have been as follows:

|   | Three Months Ended<br>September 30, 2005 | Nine Months Ended<br>September 30, 2005 |
|---|--|---|
| Net income—as reported  | \$ 63                                    | \$ 696                                  |
| Add: Stock-based employee compensation expense included in reported net income, net of tax                                  | 7  | 19                                      |
| Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of tax | (25)                                     | (58)                                    |
| Net income—pro forma  | \$ 45                                    | \$ 657                                  |
| Basic EPS—as reported   | \$ 0.05                                  | \$ 0.68                                 |
| Basic EPS—pro forma   | 0.03                                     | 0.64                                    |
| Diluted EPS—as reported   | \$ 0.05                                  | \$ 0.66                                 |
| Diluted EPS—pro forma   | 0.03                                     | 0.63                                    |

#### 4-Acquisitions

In July 2006, we acquired substantially all of the net assets of Amici LLC (“Amici”), a provider of electronic-discovery (e-discovery), services for \$175 in cash, including transaction costs. Amici provides comprehensive litigation discovery management services, including the conversion, hosting and production of electronic and hardcopy documents. Amici also provides consulting and professional services to assist attorneys in the discovery process. The purchase agreement requires us to pay the sellers an additional \$20 if certain performance targets are achieved by 2008. The operating results of Amici were not material to our financial statements and are included within our Other segment from the date of acquisition.

The table below presents the estimated purchase price allocation based upon third-party valuations and management estimates which have not been finalized. Accordingly, the allocation of purchase price is preliminary and revisions may be necessary, although not expected to be material. The Goodwill was assigned to our Other segment. The primary elements that generated the Goodwill are the value of synergies and the acquired assembled workforce, neither of which qualify as an amortizable intangible asset.

| (in millions)                  | Amortization<br>Period in Years | Purchase Price<br>Allocation |
|--------------------------------|---------------------------------|------------------------------|
| Net assets, less cash acquired |                                 | \$ 2                         |
| Goodwill                       | N/A                             | 136                          |
| Intangible assets:             |                                 |                              |
| Customer relationships         | 13                              | 29                           |
| Software                       | 5                               | 8                            |
| Total purchase price           |                                 | <u>\$ 175</u>                |

Refer to Note 16-Subsequent Event for additional information regarding the October 2006 agreement to acquire XMPie.

#### 5-Divestitures and Other Sales

In March 2006, Ridge Re, a wholly owned subsidiary included in our net investment in discontinued operations (within Other long-term assets), completed an agreement to transfer its obligations under its remaining reinsurance agreement, together with related investments held in trust, to another insurance company as part of a complete exit from this business. As a result of this transaction, the remaining investments held by Ridge Re were sold and the excess cash held by Ridge Re of \$119, after the payment of its remaining liabilities, was distributed back to the Company as part of a plan of liquidation. This amount is presented within investing activities in the Condensed Consolidated Statements of Cash Flows. As of September 30, 2006, remaining liabilities associated with our discontinued operations were \$33.

#### 6-Restructuring Programs

The restructuring and asset impairment charges in the Condensed Consolidated Statements of Income totaled \$146 and \$296 for the nine months ended September 30, 2006 and 2005, respectively. Information related to restructuring program activity during the nine months ended September 30, 2006 is outlined below (in millions).

| Restructuring Activity                   | Severance and<br>Related Costs | Lease Cancellation<br>and Other Costs | Asset<br>Impairments <sup>(1)</sup> | Total         |
|--|--------------------------------|---------------------------------------|-------------------------------------|---------------|
| <b>Ending Balance December 31, 2005</b>  | \$ 217                         | \$ 19                                 | \$ —                                | \$ 236        |
| Restructuring Provision                  | 147                            | 18                                    | 5                                   | 170           |
| Reversals of prior accruals              | (23)                           | (1)                                   | —                                   | (24)          |
| Net current year charges <sup>(2)</sup>  | 124                            | 17                                    | 5                                   | 146           |
| Charges against reserve and currency     | (168)                          | (10)                                  | (5)                                 | (183)         |
| <b>Ending Balance September 30, 2006</b> | <b>\$ 173</b>                  | <b>\$ 26</b>                          | <b>\$ —</b>                         | <b>\$ 199</b> |

<sup>(1)</sup> Charges associated with asset impairments represent the write-down of the related assets to their new cost basis and are recorded concurrently with the recognition of the provision. Accordingly, no reserve is ever maintained for asset impairments.

<sup>(2)</sup> Represents amount recognized within the Condensed Consolidated Statements of Income for the period shown.

#### Reconciliation to Statements of Cash Flows

|  | Three Months Ended<br>September 30, |                | Nine Months Ended<br>September 30, |                 |
|--|-------------------------------------|----------------|------------------------------------|-----------------|
|  | 2006                                | 2005           | 2006                               | 2005            |
| Charges against reserve                        | \$ (46)                             | \$ (62)        | \$ (183)                           | \$ (136)        |
| Asset impairments                              | 4                                   | 1              | 5                                  | 5               |
| Effects of foreign currency and other non-cash | —                                   | 1              | (6)                                | 8               |
| <b>Cash payments for restructurings</b>        | <b>\$ (42)</b>                      | <b>\$ (60)</b> | <b>\$ (184)</b>                    | <b>\$ (123)</b> |

Beginning in the fourth quarter 2002, we have initiated a series of ongoing restructuring initiatives designed to leverage cost savings resulting from realized productivity improvements, realign and lower our overall cost structure and outsource certain internal functions. The initiatives primarily included severance actions and impacted all geographies and segments. In those geographies where we have either a formal severance plan or a history of consistently providing severance benefits representing a substantive plan, we recognize severance costs when they are determined to be both probable and reasonably estimable. Otherwise, we accrue severance costs when incurred. During 2006, we provided an additional \$170 for ongoing restructuring programs which consisted of \$147 for severance and related costs, \$18 for lease and contract terminations and \$5 for asset impairments. The charges primarily relate to the elimination of approximately 1,500 positions across all geographies.

These charges were offset by net reversals of \$24 primarily related to changes in estimates for severance costs from previously recorded actions and the redeployment of employees in North America and Europe.

The following tables summarize the total amount of costs expected to be incurred in connection with our ongoing restructuring programs and the cumulative amount incurred as of September 30, 2006:

#### Segment Reporting:

|                         | Cumulative<br>amount<br>incurred as of<br>December 31, 2005 | Net amount<br>incurred for the<br>nine months ended<br>September 30, 2006 | Cumulative<br>amount<br>incurred as of<br>September 30, 2006 | Total expected<br>to be incurred * |
|-------------------------|---|---|--|------------------------------------|
| Production              | \$ 405  | \$ 55   | \$ 460   | \$ 473                             |
| Office                  | 373   | 48  | 421  | 436                                |
| DMO                     | 119   | 14  | 133  | 141                                |
| Other                   | 146   | 29  | 175  | 190                                |
| <b>Total Provisions</b> | <b>\$ 1,043</b>   | <b>\$ 146</b>   | <b>\$ 1,189</b>  | <b>\$ 1,240</b>                    |

## Major Cost Reporting:

|                                    | Cumulative amount incurred as of December 31, 2005 | Amount incurred for the nine months ended September 30, 2006 | Cumulative amount incurred as of September 30, 2006 | Total expected to be incurred* |
|------------------------------------|--|--|---|--------------------------------|
| Severance and related costs        | \$ 917   | \$ 124   | \$ 1,041  | \$ 1,069                       |
| Lease cancellation and other costs | 65   | 17   | 82  | 87                             |
| Asset impairments                  | 61   | 5  | 66  | 84                             |
| <b>Total provisions</b>            | <b>\$ 1,043</b>                                    | <b>\$ 146</b>  | <b>\$ 1,189</b>                                     | <b>\$ 1,240</b>                |

\* The total amount of \$1,240 represents the cumulative amount incurred through September 30, 2006 plus additional expected restructuring charges of \$51 related to initiatives identified to date that have not yet been recognized in the Condensed Consolidated Financial Statements, as well as expected interest accretion on the reserve. In addition, restructuring charges of approximately \$150 are expected to be recognized in the fourth quarter 2006 for initiatives that at this stage have not yet been finalized by management. Accordingly, the total expected fourth quarter charge is expected to be approximately \$200 (\$130 after-tax).

## 7-Inventories

Inventories consisted of the following (in millions):

|                          | September 30, 2006 | December 31, 2005 |
|--------------------------|--------------------|-------------------|
| Finished goods           | \$ 1,163           | \$ 956            |
| Work-in-process          | 76                 | 99                |
| Raw materials            | 158                | 146               |
| <b>Total Inventories</b> | <b>\$ 1,397</b>    | <b>\$ 1,201</b>   |

## 8-Common Shareholders' Equity

Common shareholders' equity consisted of (in millions):

|   | September 30, 2006 | December 31, 2005 |
|---|--------------------|-------------------|
| Common stock  | \$ 981             | \$ 945            |
| Additional paid-in-capital                          | 4,088              | 3,796             |
| Treasury stock <sup>(1)</sup>                       | (225)              | (203)             |
| Retained earnings                                   | 3,988              | 3,021             |
| Accumulated other comprehensive loss <sup>(2)</sup> | (871)              | (1,240)           |
| <b>Total</b>  | <b>\$ 7,961</b>    | <b>\$ 6,319</b>   |

(1) The following is a summary for the nine months ended September 30, 2006 of the purchases of common stock made under our stock repurchase programs (shares in thousands):

| Authorized Repurchase Programs          | Total \$1,500 Authorized Programs |           |
|---|-----------------------------------|-----------|
|   | Shares                            | Amount    |
| As of December 31, 2005                 | 30,502                            | \$ 433    |
| Purchases                               | 47,448                            | 689       |
| As of September 30, 2006                | 77,950                            | \$ 1,122* |
| Less cancellations                      | (62,602)                          | (897)     |
| Treasury stock as of September 30, 2006 | 15,348                            | \$ 225    |

\* Includes associated fees of \$2.

On July 24, 2006, our Board of Directors authorized an additional Stock Repurchase Program covering the repurchase of up to \$500 of our common stock, par value \$1.00 per share, through the period ending July 31, 2007. The \$500 is exclusive of fees and expenses. This is in addition to the two previous \$500 Stock Repurchase Programs authorized by our Board of Directors in October 2005 and January 2006.

Subsequent to September 30, 2006, 1,042 shares were repurchased at an aggregate cost of \$16 (including associated fees of less than \$1). Additionally, in October 2006, 15,348 repurchased shares were cancelled upon the Board of Directors approval and were recorded as a reduction to both Common stock of \$15 and Additional paid-in-capital of \$210.

- (2) Accumulated other comprehensive loss at September 30, 2006 is composed of cumulative translation adjustments of \$(667), a minimum pension liability of \$(207), cash flow hedging gains of \$2 and unrealized appreciation on securities of \$1.

Comprehensive income for the three and nine months ended September 30, 2006 and 2005 was as follows:

|  | Three Months Ended<br>September 30, |              | Nine Months Ended<br>September 30, |               |
|--|-------------------------------------|--------------|------------------------------------|---------------|
|  | 2006                                | 2005         | 2006                               | 2005          |
| Net income   | \$ 536                              | \$ 63        | \$ 996                             | \$ 696        |
| Translation adjustments                                  | 57                                  | (26)         | 350                                | (412)         |
| Minimum pension liability, net of tax *                  | —                                   | 1            | 17                                 | 20            |
| Unrealized gains (losses) on securities, net of tax      | 2                                   | —            | 1                                  | (2)           |
| Unrealized gains (losses) on cash flow hedge, net of tax | —                                   | —            | 1                                  | (3)           |
| Comprehensive income                                     | <u>\$ 595</u>                       | <u>\$ 38</u> | <u>\$ 1,365</u>                    | <u>\$ 299</u> |

- \* The change of \$17 in the minimum pension liability since December 31, 2005 includes \$29 relating to our portion of a minimum pension liability reduction that was recorded by Fuji Xerox during the period and a \$12 negative impact from currency.

#### *Series C Mandatory Convertible Preferred Stock Automatic Conversion*

In July 2006, 9.2 million shares of 6.25% Series C Mandatory Convertible Preferred Stock were converted at a rate of 8.1301 shares of our common stock, or 74.8 million common stock shares. The conversion occurred pursuant to the mandatory automatic conversion provisions set at original issuance of the Series C Preferred Stock. As a result of the automatic conversion, there are no remaining outstanding shares of our Series C Mandatory Convertible Preferred Stock. The issuance of Xerox shares upon automatic conversion had no impact on diluted earnings per share as they were previously included in our diluted EPS calculation in accordance with the “if converted” accounting methodology.

#### **9-Interest Expense and Income**

Interest expense and interest income for the three and nine months ended September 30, 2006 and 2005 was as follows (in millions):

|                                 | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |        |
|---------------------------------|-------------------------------------|--------|------------------------------------|--------|
|                                 | 2006                                | 2005   | 2006                               | 2005   |
| Interest expense <sup>(1)</sup> | \$ 138                              | \$ 136 | \$ 404                             | \$ 428 |
| Interest income <sup>(2)</sup>  | \$ 226                              | \$ 234 | \$ 681                             | \$ 788 |

- (1) Includes Equipment financing interest, as well as non-financing interest expense that is included in Other expenses, net in the Condensed Consolidated Statements of Income.

- (2) Includes Finance income, as well as other interest income that is included in Other expenses, net in the Condensed Consolidated Statements of Income.

Equipment financing interest is determined based on an estimated cost of funds, applied against the estimated level of debt required to support our net finance receivables. Prior to 2006, the estimated cost of funds was primarily based on our secured borrowing rates. As a result of the recent reduction in our level of secured borrowings, effective January 1, 2006 the estimated cost of funds is based on a blended rate for term and duration comparable to available borrowing rates for a BBB rated company, which are reviewed at the end of each period. This change in basis did not materially impact the calculated

amount of Equipment finance interest expense and accordingly did not impact comparability between the periods. The estimated level of debt is based on an assumed 7 to 1 leverage ratio of debt/equity as compared to our average finance receivable balance during the applicable period.

## 10-Segment Reporting

Our reportable segments are consistent with how we manage the business and view the markets we serve. Our reportable segments are Production, Office, Developing Markets Operations (“DMO”) and Other. The Production and Office segments are centered around strategic product groups which share common technology, manufacturing and product platforms, as well as classes of customers.

The Production segment includes black and white products which operate at speeds over 90 pages per minute (“ppm”) and color products which operate at speeds over 40 ppm, excluding 50 ppm products with an embedded controller. Products include the Xerox iGen3 digital color production press, Nuvera, DocuTech, DocuPrint, Xerox 2101 and DocuColor families, as well as older technology light-lens products. These products are sold predominantly through direct sales channels in North America and Europe to Fortune 1000, graphic arts, government, education and other public sector customers.

The Office segment includes black and white products which operate at speeds up to 90 ppm and color devices, up to 40 ppm, as well as, 50 ppm color devices with an embedded controller. Products include the suite of CopyCentre, WorkCentre, and WorkCentre Pro digital multifunction systems, DocuColor color multifunction products, color laser, solid ink color printers and multifunction devices, monochrome laser desktop printers, digital and light-lens copiers and facsimile products. These products are sold through direct and indirect sales channels in North America and Europe to global, national and mid-size commercial customers as well as government, education and other public sector customers.

The DMO segment includes our operations in Latin America, Central and Eastern Europe, the Middle East, India, Eurasia, Russia and Africa. This segment’s sales consist of office and production including a large proportion of office devices and printers which operate at speeds of 11-40 ppm. Management serves and evaluates these markets on an aggregate geographic basis, rather than on a product basis.

The segment classified as Other includes several units, none of which met the thresholds for separate segment reporting. This group primarily includes Xerox Supplies Business Group (predominantly paper), Small Office/Home Office (“SOHO”), Wide Format Systems, Xerox Technology Enterprises and value-added services, royalty and license revenues. Other segment profit (loss) includes the operating results from these entities, other less significant businesses, our equity income from Fuji Xerox, and certain costs which have not been allocated to the Production, Office and DMO segments, including non-financing interest as well as other items included in Other expenses, net.

Operating segment revenues and profitability for the three months ended September 30, 2006 and 2005 were as follows (in millions):

|                        | <u>Production</u> | <u>Office</u> | <u>DMO</u> | <u>Other</u> | <u>Total</u> |
|------------------------|-------------------|---------------|------------|--------------|--------------|
| <b>2006</b>            |                   |               |            |              |              |
| Total segment revenues | \$ 1,088          | \$ 1,849      | \$ 478     | \$ 429       | \$ 3,844     |
| Segment profit         | \$ 73             | \$ 183        | \$ 28      | \$ 15        | \$ 299       |
| <b>2005</b>            |                   |               |            |              |              |
| Total segment revenues | \$ 1,058          | \$ 1,848      | \$ 446     | \$ 407       | \$ 3,759     |
| Segment profit         | \$ 73             | \$ 189        | \$ 18      | \$ (14)      | \$ 266       |

Operating segment revenues and profitability for the nine months ended September 30, 2006 and 2005 were as follows:

|                        | <u>Production</u> | <u>Office</u> | <u>DMO</u> | <u>Other</u> | <u>Total</u> |
|------------------------|-------------------|---------------|------------|--------------|--------------|
| <b>2006</b>            |                   |               |            |              |              |
| Total segment revenues | \$ 3,257          | \$ 5,580      | \$ 1,383   | \$ 1,296     | \$ 11,516    |
| Segment profit         | \$ 228            | \$ 556        | \$ 79      | \$ 5         | \$ 868       |
| <b>2005</b>            |                   |               |            |              |              |
| Total segment revenues | \$ 3,255          | \$ 5,591      | \$ 1,298   | \$ 1,307     | \$ 11,451    |
| Segment profit         | \$ 253            | \$ 554        | \$ 47      | \$ 161       | \$ 1,015     |

The following is a reconciliation to pre-tax income (in millions):

|   | Three Months Ended<br>September 30, |              | Nine Months Ended<br>September 30, |               |
|---|-------------------------------------|--------------|------------------------------------|---------------|
|   | 2006                                | 2005         | 2006                               | 2005          |
| Total Segment profit                              | \$ 299                              | \$ 266       | \$ 868                             | \$ 1,015      |
| Reconciling items:                                |                                     |              |                                    |               |
| Restructuring and asset impairment charges        | (110)                               | (17)         | (146)                              | (296)         |
| Provision for litigation matters                  | (68)                                | (107)        | (68)                               | (107)         |
| Initial provision for WEEE Directive              | —                                   | (26)         | —                                  | (26)          |
| Hurricane Katrina losses                          | 2                                   | (15)         | 7                                  | (15)          |
| Other expenses                                    | (3)                                 | (1)          | (12)                               | (8)           |
| Equity in net income of unconsolidated affiliates | (29)                                | (23)         | (85)                               | (80)          |
| Pre-tax income                                    | <u>\$ 91</u>                        | <u>\$ 77</u> | <u>\$ 564</u>                      | <u>\$ 483</u> |

### 11-Investment in Fuji Xerox

Our equity in net income of our unconsolidated affiliates for the three and nine months ended September 30, 2006 and 2005, was as follows (in millions):

|                   | Three Months Ended<br>September 30, |              | Nine Months Ended<br>September 30, |              |
|-------------------|-------------------------------------|--------------|------------------------------------|--------------|
|                   | 2006                                | 2005         | 2006                               | 2005         |
| Fuji Xerox        | \$ 27                               | \$ 22        | \$ 80                              | \$ 75        |
| Other investments | 2                                   | 1            | 5                                  | 5            |
| Total             | <u>\$ 29</u>                        | <u>\$ 23</u> | <u>\$ 85</u>                       | <u>\$ 80</u> |

Condensed financial data of Fuji Xerox for the three and nine months ended September 30, 2006 and 2005 was as follows (in millions):

|                              | Three Months Ended<br>September 30, |              | Nine Months Ended<br>September 30, |               |
|------------------------------|-------------------------------------|--------------|------------------------------------|---------------|
|                              | 2006                                | 2005         | 2006                               | 2005          |
| <b>Summary of Operations</b> |                                     |              |                                    |               |
| Revenues                     | \$ 2,493                            | \$ 2,527     | \$ 7,458                           | \$ 7,720      |
| Cost and expenses            | 2,320                               | 2,392        | 6,909                              | 7,234         |
| Income before income taxes   | 173                                 | 135          | 549                                | 486           |
| Income taxes                 | 58                                  | 47           | 204                                | 170           |
| Minorities' interests        | 2                                   | 1            | 4                                  | 8             |
| Net income                   | <u>\$ 113</u>                       | <u>\$ 87</u> | <u>\$ 341</u>                      | <u>\$ 308</u> |

Equity in net income of Fuji Xerox is affected by certain adjustments to reflect the deferral of profit associated with intercompany sales. These adjustments may result in recorded equity income that is different from that implied by our 25% ownership interest.

### 12-Debt

#### Senior Notes Offerings

In March 2006, we issued \$700 aggregate principal amount of Senior Notes due 2016 ("2016 Senior Notes") at 99.413 percent of par, resulting in net proceeds of \$689. The 2016 Senior Notes accrue interest at the rate of 6.40% per annum, payable semiannually, and as a result of the discount, have a weighted average effective interest rate of 6.481%. In conjunction with the issuance of the 2016 Senior Notes, debt issuance costs of \$7 were deferred. The 2016 Senior Notes were initially guaranteed by Xerox International Joint Marketing Inc. ("XIJM"), one of our subsidiaries that also guaranteed our outstanding 9.750% Senior Notes due 2009, 7.125% Senior Notes due 2010, 7.625% Senior Notes due 2013 and 6.875% Senior Notes due 2011. XIJM ceased being a guarantor of the foregoing Senior Notes pursuant to the release of relevant guaranties in April 2006, effective with the closing of our 2006 Credit Facility and termination of the 2003 Credit Facility.



In August 2006, we issued \$500 aggregate principal amount of Senior Notes due 2017 (“2017 Senior Notes”) and \$150 aggregate principal amount of floating rate Senior Notes due 2009 (“Floating 2009 Senior Notes”). The 2017 Senior Notes aggregate principal amount was issued at 99.392% of par, resulting in net proceeds of \$492. Interest on the 2017 Senior Notes accrues at the rate of 6.75% per annum and is payable semiannually and, as a result of the discount, has a weighted average effective interest rate of 6.833%. The Floating 2009 Senior Notes aggregate principal amount was issued at 100% of par, resulting in net proceeds of \$149. Interest on the Floating 2009 Senior Notes accrues at a rate per annum, reset quarterly, equal to three-month LIBOR plus 0.75% and is payable quarterly. In conjunction with the issuance of the 2017 Senior Notes and the Floating 2009 Senior Notes, debt issuance costs of \$6 were deferred.

#### *2006 Credit Facility*

In April 2006, we entered into a \$1.25 billion unsecured revolving credit facility including a \$200 letter of credit subfacility (the “2006 Credit Facility” or “facility”). The facility allows us to increase from time to time, with willing lenders, the overall size of the 2006 Credit Facility to an aggregate amount not to exceed \$2 billion. The facility is available, without sublimit, to certain of our qualifying subsidiaries. The facility replaces our 2003 Credit Facility that was terminated upon effectiveness of the 2006 Credit Facility. As of September 30, 2006, we had outstanding letters of credit of \$15 and no borrowings under the 2006 Credit Facility. In conjunction with the 2006 Credit Facility, debt issuance costs of \$5 were deferred.

Our obligations under the facility are unsecured and are not guaranteed by any of our subsidiaries. However, if in the future any of our domestic subsidiaries guarantees any debt for money borrowed by us of more than \$100, that subsidiary is required to guaranty our obligations under the facility as well. In the event that any of our subsidiaries borrow under the facility, its borrowings thereunder would be guaranteed by us. As a result of the termination of the 2003 Credit Facility, the guaranty by XIJM of our outstanding Senior Notes due 2009, 2010, 2011, 2013 and 2016 was terminated.

Borrowings under the 2006 Credit Facility bear interest at LIBOR plus a spread that will vary between 0.32% and 1.20% depending on our then-current credit ratings. In addition, we are required to pay a facility fee on the aggregate amount of the revolving credit facility. As of September 30, 2006, there were no outstanding borrowings under the 2006 Credit Facility and the facility fee rate was 0.175%.

The 2006 Credit Facility matures in April 2011, subject to our right to request a one-year extension on each of the first and second anniversaries of the facility. The facility contains various conditions to borrowing, and affirmative, negative and financial maintenance covenants. Certain of the more significant covenants are summarized below:

- (a) Maximum leverage ratio (a quarterly test that is calculated as debt for borrowed money divided by consolidated EBITDA) ranging from 4.25 to 3.25 over the life of the facility.
- (b) Minimum interest coverage ratio (a quarterly test that is calculated as consolidated EBITDA divided by consolidated interest expense) may not be less than 3.00:1.
- (c) Limitations on (i) liens of Xerox and certain of our subsidiaries securing debt, (ii) certain fundamental changes to corporate structure, (iii) changes in nature of business and (iv) limitations on debt incurred by certain subsidiaries.

The 2006 Credit Facility also contains various events of default, the occurrence of which could result in a termination by the lenders and the acceleration of all our obligations under the facility. These events of default include, without limitation: (i) payment defaults, (ii) breaches of covenants under the facility (certain of which breaches do not have any grace period), (iii) cross-defaults and acceleration to certain of our other obligations and (iv) a change of control of Xerox.

#### *Termination of 2003 Credit Facility*

In connection with the effectiveness of the 2006 Credit Facility, we terminated the 2003 Credit Facility in April 2006 and repaid all advances outstanding thereunder, including a \$300 secured term loan, with a combination of cash on hand and proceeds from the recent offering of 2016 Senior Notes. The termination of the 2003 Credit Facility resulted in the second quarter 2006 write-off of the remaining unamortized deferred debt issuance costs of \$13 (\$9 after-tax).

### 13-Employee Benefit Plans

#### Components of Net Periodic Benefit Cost (in millions):

|  | Pension Benefits                    |              |                                    |               | Other Benefits                      |              |                                    |              |
|--|-------------------------------------|--------------|------------------------------------|---------------|-------------------------------------|--------------|------------------------------------|--------------|
|  | Three Months Ended<br>September 30, |              | Nine Months Ended<br>September 30, |               | Three Months Ended<br>September 30, |              | Nine Months Ended<br>September 30, |              |
|  | 2006                                | 2005         | 2006                               | 2005          | 2006                                | 2005         | 2006                               | 2005         |
| Service cost                                 | \$ 58                               | \$ 57        | \$ 184                             | \$ 173        | \$ 4                                | \$ 6         | \$ 15                              | \$ 17        |
| Interest cost                                | 128                                 | 124          | 379                                | 376           | 25                                  | 23           | 72                                 | 68           |
| Expected return on plan assets               | (146)                               | (134)        | (427)                              | (401)         | —                                   | —            | —                                  | —            |
| Recognized net actuarial loss                | 26                                  | 24           | 76                                 | 74            | 3                                   | 8            | 16                                 | 24           |
| Amortization of prior service cost           | (5)                                 | —            | (12)                               | (1)           | (7)                                 | (6)          | (11)                               | (18)         |
| Recognized net transition (asset) obligation | (1)                                 | —            | —                                  | 1             | —                                   | —            | —                                  | —            |
| Recognized settlement loss                   | 31                                  | 10           | 64                                 | 45            | —                                   | —            | —                                  | —            |
| <b>Net periodic benefit cost</b>             | <b>\$ 91</b>                        | <b>\$ 81</b> | <b>\$ 264</b>                      | <b>\$ 267</b> | <b>\$ 25</b>                        | <b>\$ 31</b> | <b>\$ 92</b>                       | <b>\$ 91</b> |

#### Employer Contributions

As of September 30, 2006 contributions of \$320 and \$76 were made to our pension plans and our other post-retirement benefit plans, respectively. We presently anticipate contributing an additional \$26 to our pension plans and \$25 to our other post-retirement benefit plans in 2006 for a total of \$346 for pension plans and \$101 for other post-retirement benefit plans. We previously disclosed in our 2005 Annual Report that we expected to contribute \$106 to our worldwide pension plans and \$130 to our other post-retirement benefit plans in 2006. However, as also disclosed, the 2006 expected pension plan contributions did not include any planned contribution for our domestic tax-qualified plans pending a review of the 2006 actuarial valuations results when they became available. The increase in expected 2006 defined benefit pension plan contributions is primarily due to our election to contribute \$226 to our U.S. plans in April 2006 following a review of the 2006 actuarial valuation results and giving consideration to our liquidity position. The \$226 contribution to the U.S. plans was made for the purpose of making those plans 100% funded on an estimated current liability basis under ERISA funding rules using a corporate bond rate.

In August 2006, the Pension Protection Act of 2006 (the "Act") was enacted into law. While we are still evaluating the Act, at this time we do not expect it to have any significant effect on our current funding strategy for our U.S. pension plans, which is to be fully funded on a current liability basis.

#### Pension Benefit Obligation and Net Periodic Pension Benefit Cost

As disclosed in our 2005 Annual Report, at December 31, 2005 the projected benefit obligation ("PBO") and accumulated benefit obligation ("ABO") for all defined benefit pension plans was \$10,302 and \$9,248, respectively. During the first quarter 2006 we amended one of our domestic defined benefit pension plans. The amendment changed the process of calculating benefits for certain employees who retire from or leave the Company after 2012. The new process ensures that certain benefit enhancements are only provided to plan participants who qualify to receive them based on age and years of service at termination. The prior process for years after 2012 provided some plan participants with these benefit enhancements regardless of qualification. The amendment resulted in a net decrease of \$173 in the PBO and a net decrease of \$20 in the ABO. The amendment also decreased net periodic pension benefit cost by \$10 and \$22 for the three and nine months ended September 30, 2006 and is expected to decrease net periodic pension benefit cost by \$31 for the full year 2006. However, pension expense may also be impacted by other factors, including but not limited to currency, contributions and settlements.

#### 14-Contingencies

*Indemnification of Officers and Directors:* Our corporate by-laws require that, except to the extent expressly prohibited by law, we must indemnify Xerox Corporation's officers and directors against judgments, fines, penalties and amounts paid in settlement, including legal fees and all appeals, incurred in connection with civil or criminal action or proceedings, as it relates to their services to Xerox Corporation and our subsidiaries. Although the by-laws provide no limit on the amount of indemnification, we may have recourse against our insurance carriers for certain payments made by us. However, certain indemnification payments may not be covered under our directors' and officers' insurance coverage. In addition, we indemnify certain fiduciaries of our employee benefit plans for liabilities incurred in their service as fiduciary whether or not they are officers of the Company.

## **Tax related contingencies**

*Brazil Tax and Labor Contingencies:* As disclosed in our 2005 Annual Report, at December 31, 2005, our Brazilian operations were involved in various litigation matters and have received or been levied with numerous governmental assessments related to indirect and other taxes as well as disputes associated with former employees and contract labor. The total amounts related to the unreserved portion of these contingencies, inclusive of any related interest, were approximately \$900 as of December 31, 2005.

The tax matters, which comprise a significant portion of the total contingencies, principally relate to claims for taxes on the internal transfer of inventory, municipal service taxes on rentals and gross revenue taxes. We are disputing these tax matters and intend to vigorously defend our position. Based on the opinion of legal counsel, we do not believe that the ultimate resolution of these matters will materially impact our results of operations, financial position or cash flows.

The labor matters principally relate to claims made by former employees and contract labor for the equivalent payment of all social security and other related labor benefits, as well as consequential tax claims, as if they were regular employees. Following our assessment of a negative trend in recent settlements and a decision to change our legal strategy, we reassessed the probable estimated loss on these matters and, as a result, recorded an additional reserve of \$68 in the third quarter 2006.

As of September 30, 2006, the total amounts related to the unreserved portion of the tax and labor contingencies, inclusive of any related interest, amounted to approximately \$940, with the increase from December 31, 2005 primarily related to indexation and interest, and currency partially offset by the additional provision.

In connection with the above proceedings, customary local regulations may require us to make escrow cash deposits or post other security of up to half of the total amount in dispute. As of September 30, 2006 we had \$149 of escrow cash deposits for matters we are disputing and there are liens on certain of our Brazilian assets. Generally, any escrowed amounts would be refundable and any liens would be removed to the extent the matters are resolved in our favor. We routinely assess all these matters as to probability of ultimately incurring a liability against our Brazilian operations and record our best estimate of the ultimate loss in situations where we assess the likelihood of an ultimate loss as probable of occurring.

*General Tax Contingencies:* We are subject to ongoing tax examinations and assessments in various jurisdictions. Accordingly, we may record incremental tax expense based upon the probable outcomes of such matters. In addition, when applicable, we adjust the previously recorded tax expense to reflect examination results. Our ongoing assessments of the probable outcomes of the examinations and related tax positions require judgment and can materially increase or decrease our effective tax rate, as well as impact our operating results. In the first quarter 2006, we recognized a tax benefit of \$24 from the resolution of certain tax issues associated with our 1999-2003 Internal Revenue Service ("IRS") audit which at the time had not yet been finalized. In the second quarter 2006, we recognized a tax benefit of \$46 related to the favorable resolution of certain tax matters associated with the finalization of foreign tax audits. During the third quarter 2006, we received notice that the U.S. Joint Committee on Taxation had completed its review of our 1999-2003 IRS audit and as a result of that review our audit for those years had been finalized. Accordingly, we recorded an aggregate third quarter 2006 income tax benefit of \$448 associated with the favorable resolution of certain tax matters from this audit. The recorded benefit will not result in a significant cash refund, but we expect it to increase tax credit carryforwards and reduce taxes otherwise potentially due.

## **Legal Matters**

As more fully discussed below, we are involved in a variety of claims, lawsuits, investigations and proceedings concerning securities law, intellectual property law, environmental law, employment law and the Employee Retirement Income Security Act ("ERISA"). We determine whether an estimated loss from a contingency should be accrued by assessing whether a loss is deemed probable and can be reasonably estimated. We assess our potential liability by analyzing our litigation and regulatory matters using available information. We develop our views on estimated losses in consultation with outside counsel handling our defense in these matters, which involves an analysis of potential results, assuming a combination of litigation and settlement strategies. Should developments in any of these matters cause a change in our determination as to an unfavorable outcome and result in the need to recognize a material accrual, or should any of these matters result in a final adverse judgment or be settled for significant amounts, they could have a material adverse effect on our results of operations, cash flows and financial position in the period or periods in which such change in determination, judgment or settlement occurs.

## Litigation Against the Company:

*In re Xerox Corporation Securities Litigation:* A consolidated securities law action (consisting of 17 cases) is pending in the United States District Court for the District of Connecticut. Defendants are the Company, Barry Romeril, Paul Allaire and G. Richard Thoman. The consolidated action purports to be a class action on behalf of the named plaintiffs and all other purchasers of common stock of the Company during the period between October 22, 1998 through October 7, 1999 (“Class Period”). The amended consolidated complaint in the action alleges that in violation of Section 10(b) and/or 20(a) of the Securities Exchange Act of 1934, as amended (“1934 Act”), and SEC Rule 10b-5 thereunder, each of the defendants is liable as a participant in a fraudulent scheme and course of business that operated as a fraud or deceit on purchasers of the Company’s common stock during the Class Period by disseminating materially false and misleading statements and/or concealing material facts relating to the defendants’ alleged failure to disclose the material negative impact that the April 1998 restructuring had on the Company’s operations and revenues. The amended complaint further alleges that the alleged scheme: (i) deceived the investing public regarding the economic capabilities, sales proficiencies, growth, operations and the intrinsic value of the Company’s common stock; (ii) allowed several corporate insiders, such as the named individual defendants, to sell shares of privately held common stock of the Company while in possession of materially adverse, non-public information; and (iii) caused the individual plaintiffs and the other members of the purported class to purchase common stock of the Company at inflated prices. The amended consolidated complaint seeks unspecified compensatory damages in favor of the plaintiffs and the other members of the purported class against all defendants, jointly and severally, for all damages sustained as a result of defendants’ alleged wrongdoing, including interest thereon, together with reasonable costs and expenses incurred in the action, including counsel fees and expert fees. On September 28, 2001, the court denied the defendants’ motion for dismissal of the complaint. On November 5, 2001, the defendants answered the complaint. On or about January 7, 2003, the plaintiffs filed a motion for class certification. Xerox and the individual defendants filed their opposition to that motion on June 28, 2005. On or about November 8, 2004, the International Brotherhood of Electrical Workers Welfare Fund of Local Union No. 164 (“IBEW”) filed a motion to intervene as a named plaintiff and class representative. Separately, on June 8, 2005, IBEW and Robert W. Roten (“Roten”) moved to substitute as lead plaintiffs and proposed class representatives. On May 12, 2006, the court denied, without prejudice to refile, plaintiffs’ motion for class certification, IBEW’s motion to intervene and serve as named plaintiff and class representative, and IBEW and Roten’s joint motion to substitute as lead plaintiffs and proposed class representatives. The court also ordered the parties to submit to it a notice to certain putative class members to inform them of the circumstances surrounding the withdrawal of several lead plaintiffs, and to advise them of the opportunity to express their desire to serve as a representative of the putative class. On July 25, 2006, the court so-ordered a form of notice, and plaintiffs thereafter distributed the notice. Some individuals have filed applications to be considered lead plaintiff. The parties are currently engaged in discovery. The individual defendants and we deny any wrongdoing and are vigorously defending the action. Based on the stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*Carlson v. Xerox Corporation, et al.:* A consolidated securities law action (consisting of 21 cases) is pending in the United States District Court for the District of Connecticut against the Company, KPMG and Paul A. Allaire, G. Richard Thoman, Anne M. Mulcahy, Barry D. Romeril, Gregory Tayler and Philip Fishbach. On September 11, 2002, the court entered an endorsement order granting plaintiffs’ motion to file a third consolidated amended complaint. The defendants’ motion to dismiss the second consolidated amended complaint was denied, as moot. According to the third consolidated amended complaint, plaintiffs purport to bring this case as a class action on behalf of an expanded class consisting of all persons and/or entities who purchased Xerox common stock and/or bonds during the period between February 17, 1998 through June 28, 2002 and who were purportedly damaged thereby (“Class”). The third consolidated amended complaint sets forth two claims: one alleging that each of the Company, KPMG, and the individual defendants violated Section 10(b) of the 1934 Act and SEC Rule 10b-5 thereunder; the other alleging that the individual defendants are also allegedly liable as “controlling persons” of the Company pursuant to Section 20(a) of the 1934 Act. Plaintiffs claim that the defendants participated in a fraudulent scheme that operated as a fraud and deceit on purchasers of the Company’s common stock and bonds by disseminating materially false and misleading statements and/or concealing material adverse facts relating to various of the Company’s accounting and reporting practices and financial condition. The plaintiffs further allege that this scheme deceived the investing public regarding the true state of the Company’s financial condition and caused the plaintiffs and other members of the alleged Class to purchase the Company’s common stock and bonds at artificially inflated prices, and prompted a SEC investigation that led to the April 11, 2002 settlement which, among other things, required the Company to pay a \$10 penalty and restate its financials for the years 1997-2000 (including restatement of financials previously corrected in an earlier restatement which plaintiffs contend was improper). The third consolidated amended complaint seeks unspecified compensatory damages in favor of the plaintiffs and the other Class members against all defendants, jointly and severally, including interest thereon, together with reasonable costs and expenses, including counsel fees and expert fees. On December 2, 2002, the Company and the individual defendants filed a motion to dismiss the complaint. On July 13, 2005, the court denied the motion. On October 31, 2005, the defendants answered the complaint. On January 19, 2006, plaintiffs filed a motion for class certification. That motion has not been fully briefed or argued before the court. The parties are engaged in discovery. The individual defendants and we deny any wrongdoing and are vigorously defending the action. Based on the stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*Florida State Board of Administration, et al. v. Xerox Corporation, et al.*: A securities law action brought by four institutional investors, namely the Florida State Board of Administration, the Teachers' Retirement System of Louisiana, Franklin Mutual Advisers and PPM America, Inc., is pending in the United States District Court for the District of Connecticut against the Company, Paul Allaire, G. Richard Thoman, Barry Romeril, Anne Mulcahy, Philip Fishbach, Gregory Tayler and KPMG. The plaintiffs bring this action individually on their own behalves. In an amended complaint filed on October 3, 2002, one or more of the plaintiffs allege that each of the Company, the individual defendants and KPMG violated Sections 10(b) and 18 of the 1934 Act, SEC Rule 10b-5 thereunder, the Florida Securities Investors Protection Act, Fl. Stat. ss. 517.301, and the Louisiana Securities Act, R.S. 51:712(A). The plaintiffs further claim that the individual defendants are each liable as "controlling persons" of the Company pursuant to Section 20 of the 1934 Act and that each of the defendants is liable for common law fraud and negligent misrepresentation. The complaint generally alleges that the defendants participated in a scheme and course of conduct that deceived the investing public by disseminating materially false and misleading statements and/or concealing material adverse facts relating to the Company's financial condition and accounting and reporting practices. The plaintiffs contend that in relying on false and misleading statements allegedly made by the defendants, at various times from 1997 through 2000 they bought shares of the Company's common stock at artificially inflated prices. As a result, they allegedly suffered aggregated cash losses in excess of \$200. The plaintiffs further contend that the alleged fraudulent scheme prompted a SEC investigation that led to the April 11, 2002 settlement which, among other things, required the Company to pay a \$10 penalty and restate its financials for the years 1997-2000 including restatement of financials previously corrected in an earlier restatement which plaintiffs contend was false and misleading. The plaintiffs seek, among other things, unspecified compensatory damages against the Company, the individual defendants and KPMG, jointly and severally, including prejudgment interest thereon, together with the costs and disbursements of the action, including their actual attorneys' and experts' fees. On December 2, 2002, the Company and the individual defendants filed a motion to dismiss all claims in the complaint that are in common with the claims in the Carlson action. On July 13, 2005, the court denied the motion. On December 9, 2005, the defendants moved to dismiss claims based on issues uniquely related to plaintiffs. That motion has been fully briefed, but has not been argued before the court. The court has not issued a ruling. The parties are engaged in discovery. The individual defendants and we deny any wrongdoing and are vigorously defending the action. Based on the stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*In Re Xerox Corp. ERISA Litigation*: On July 1, 2002, a class action complaint captioned Patti v. Xerox Corp. et al. was filed in the United States District Court for the District of Connecticut (Hartford) alleging violations of the ERISA. Three additional class actions (Hopkins, Uebele and Saba) were subsequently filed in the same court making substantially similar claims. On October 16, 2002, the four actions were consolidated as *In Re Xerox Corporation ERISA Litigation*. On November 15, 2002, a consolidated amended complaint was filed. A fifth class action (Wright) was filed in the District of Columbia. It has been transferred to Connecticut and consolidated with the other actions. The purported class includes all persons who invested or maintained investments in the Xerox Stock Fund in the Xerox 401(k) Plans (either salaried or union) during the proposed class period, May 12, 1997 through November 15, 2002, and allegedly exceeds 50,000 persons. The defendants include Xerox Corporation and the following individuals or groups of individuals during the proposed class period: the Plan Administrator, the Board of Directors, the Fiduciary Investment Review Committee, the Joint Administrative Board, the Finance Committee of the Board of Directors, and the Treasurer. The complaint claims that all the foregoing defendants were fiduciaries of the Plan under ERISA and, as such, were obligated to protect the Plan's assets and act in the interest of Plan participants. The complaint alleges that the defendants failed to do so and thereby breached their fiduciary duties. Specifically, plaintiffs claim that the defendants failed to provide accurate and complete material information to participants concerning Xerox stock, including accounting practices which allegedly artificially inflated the value of the stock, and misled participants regarding the soundness of the stock and the prudence of investing their retirement assets in Xerox stock. Plaintiffs also claim that defendants failed to invest Plan assets prudently, to monitor the other fiduciaries and to disregard Plan directives they knew or should have known were imprudent, and failed to avoid conflicts of interest. The complaint does not specify the amount of damages sought. However, it asks that the losses to the Plan be restored, which it describes as "millions of dollars." It also seeks other legal and equitable relief, as appropriate, to remedy the alleged breaches of fiduciary duty, as well as interest, costs and attorneys' fees. We filed a motion to dismiss the complaint. The plaintiffs subsequently filed a motion for class certification and a motion to commence discovery. Defendants have opposed both motions, contending that both are premature before there is a decision on their motion to dismiss. In the fall of 2004, the Court requested an updated briefing on our motion to dismiss and update briefs were filed in December of that year. On March 31, 2006, the Court granted our motion to postpone consideration of class certification pending disposition of our motion to dismiss, and granted plaintiffs motion to commence formal discovery. We and the other defendants deny any wrongdoing and are vigorously defending the action. Based on the stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*Digwamaje et al. v. IBM et al.*: A purported class action was filed in the United States District Court for the Southern District of New York on September 27, 2002. Service of the First Amended Complaint on the Company was deemed effective as of December 6, 2002. On March 19, 2003, Plaintiffs filed a Second Amended Complaint that eliminated a number of corporate defendants but was otherwise identical in all material respects to the First Amended Complaint. The defendants include Xerox and a number of other corporate defendants who are accused of providing material assistance to the apartheid government in South Africa from 1948 to 1994, by engaging in commerce in South Africa and with the South African government and by employing forced labor, thereby violating both international and common law. Specifically, plaintiffs claim violations of the Alien Tort Claims Act, the Torture Victims Protection Act and RICO. They also assert human rights violations and crimes against humanity. Plaintiffs seek compensatory damages in excess of \$200 billion and punitive damages in excess of \$200 billion. The foregoing damages are being sought from all defendants, jointly and severally. Xerox filed a motion to dismiss the Second Amended Complaint. Oral argument of the motion was heard on November 6, 2003. By Memorandum Opinion and Order filed November 29, 2004, the court granted the motion to dismiss. A clerk's judgment of dismissal was filed on November 30, 2004. On December 27, 2004, the Company received a notice of appeal dated December 24, 2004. On February 16, 2005, the parties filed a stipulation withdrawing the December 24, 2004 appeal on the ground that the November 30, 2004 judgment of dismissal was not appealable. On March 28, 2005, Plaintiffs submitted a letter requesting permission to file a motion for leave to file an amended and consolidated complaint. By Summary Order filed April 6, 2005, the Court denied the request. In a second Summary Order filed the same day, the Court amended its November 29, 2004, Opinion and Order, which dismissed the action, so as to render the Opinion and Order appealable and plaintiffs filed a new appeal on May 3, 2005. On August 19, 2005, plaintiffs-appellants filed their brief in the Second Circuit Court of Appeals. On October 4, 2005, defendants-appellees filed their brief in the Second Circuit Court of Appeals. Oral argument in the Second Circuit Court of Appeals was held on January 24, 2006. Xerox denies any wrongdoing and is vigorously defending the action. Based upon the stage of the litigation, it is not possible to estimate the amount of loss or range of possible loss that might result from an adverse judgment or a settlement of this matter.

*Arbitration between MPI Technologies, Inc. and Xerox Canada Ltd. and Xerox Corporation*: In an arbitration proceeding the hearing of which commenced on January 18, 2005, MPI Technologies, Inc. and MPI Tech S.A. (collectively "MPI") sought damages from Xerox Corporation and Xerox Canada Ltd. ("XCL") for royalties owed under a license agreement made as of March 15, 1994 between MPI and XCL (the "Agreement") and breach of fiduciary duty, breach of confidence, equitable royalties and punitive damages and disgorgement of profits and injunctive relief with respect to a claim of copyright infringement. On September 9, 2005, the arbitration panel rendered its decision, holding in part that the Agreement had been assigned to Xerox and that no punitive damages should be granted, and awarded MPI approximately \$89, plus interest thereon. On December 12, 2005, the arbitration panel rendered its decision on the applicable rate of pre-judgment interest. We have accrued the amount of the \$89 award, as well as \$13 for pre- and post-judgment interest thereon. Xerox's application for judicial review of the award, which seeks to have the award set aside in its entirety, was heard by the Ontario Superior Court in Toronto in June 2006. The court has not issued a decision on the application. Pending the determination of the application to set aside the award, Xerox has deposited into escrow funds ordered owing in the award as of the date the deposit was made. The parties have finalized an appropriate software escrow agreement. If necessary after the application is decided, the parties will appear before the Court to seek interpretation of the non-monetary portion of the award.

*National Union Fire Insurance Company v. Xerox Corporation, et al.*: On October 24, 2003, a declaratory judgment action was filed in the Supreme Court of the State of New York, County of New York against the Company and several current and former officers and/or members of the Board of Directors. Plaintiff claims that it issued an Excess Directors & Officers Liability and Corporate Reimbursement Policy to the Company in reliance on information from the Company that allegedly misrepresented the Company's financial condition and outlook. The policy at issue provides for \$25 of coverage as a component of the company reimbursement portion of an insurance program that provides for up to \$135 coverage (after deductibles and coinsurance and subject to other policy limitations and requirements) over a three-year period. However, \$10 of the entire amount may be unavailable due to the liquidation of one of the other insurers. Plaintiff seeks judgment (i) that it is entitled to rescind the policy as void from the outset; (ii) in the alternative, limiting coverage under the policy and awarding plaintiff damages in an unspecified amount representing that portion of any required payment under the policy that is attributable to the Company's and the individual defendants' own misconduct; and (iii) for the costs and disbursement of the action and such other relief as the court deems just and proper. On December 19, 2003, the Company and individual defendants moved to dismiss the complaint. On November 10, 2004, the Court issued an opinion partially granting and partially denying the motions. Among other things, the Court granted the motions to dismiss all of the claims for rescission and denied plaintiff's request to replead. The Court denied the Company's and some of the individual defendants' motions to dismiss certain claims that seek to limit coverage based on particular provisions in the policy and that at least in part related to settlement with the SEC. Plaintiff filed notices of appeal on January 10, 2005 and February 11, 2005. By order entered on January 3, 2006, the Appellate Division affirmed the portions of the Court's November 10, 2004 decision which dismissed

several of plaintiff's claims and denied leave to replead. On February 2, 2006, plaintiff moved for reargument or for leave to appeal to the Court of Appeals. On May 30, 2006, the Appellate Division denied plaintiff's motion. Separately, on February 22, 2005, the defendants filed a motion seeking dismissal of any remaining claims in light of Xerox's representation that it will not seek coverage from plaintiff for settlement payments to the SEC. By order dated July 12, 2005, the Court denied the motion. On August 23, 2005, defendants moved for leave to reargue the February 22 motion and separately moved for leave to renew the December 19, 2003 motions. On April 10, 2006, the court issued an order granting those motions, dismissing one cause of action and partially dismissing the two other causes of action that were the subject of those motions. Subsequently, at a status conference on May 4, 2006, the parties appeared before the Court and discussed inconsistencies between the Court's April 10, 2006 order and its November 10, 2004 decision. As a result, on May 5, 2006 the court executed an order, which was later rendered on July 27, 2006, withdrawing the April 10, 2006 order and substituting a new order which clarified and confirmed the dismissal of all claims asserted in the original complaint. On August 31, 2006, plaintiff filed a notice of appeal (to the Appellate Division) of the May 5, 2006 order. In addition, on September 5, 2006, plaintiff served a motion to the Court of Appeals seeking leave to appeal directly to that court from the May 5, 2006 order, and seeking review of the Appellate Division's January 3, 2006 order. This motion has been fully briefed. The Court of Appeals has not issued a decision. Plaintiff had earlier filed an amended complaint on February 27, 2006, naming all defendants named in the original complaint and adding four causes of action against Xerox only, as well as a demand for unspecified monetary relief. On May 11, 2006, Xerox served its motion to dismiss the amended complaint and for sanctions. On August 2, 2006, the Court granted Xerox's motion to dismiss and for sanctions. All claims asserted by National Union now have been dismissed. In accordance with the Court's instructions during the August 2, 2006 oral argument, Xerox submitted an affidavit, sworn to on August 16, 2006, specifying the precise amount of fees and sanctions requested by Xerox. On September 11, 2006, National Union submitted an opposition to Xerox's specific request for fees and sanctions and requested a hearing before the Court. The Court has not scheduled a hearing on the fees issues, nor has it issued a decision.

*Warren, et al. v. Xerox Corporation:* On March 11, 2004, the United States District Court for the Eastern District of New York entered an order certifying a nationwide class of all black salespersons employed by Xerox from February 1, 1997 to the present under Title VII of the Civil Rights Act of 1964, as amended, and the Civil Rights Act of 1871. The suit was commenced on May 9, 2001 by six black sales representatives. The plaintiffs allege that Xerox has engaged in a pattern or practice of race discrimination against them and other black sales representatives by assigning them to less desirable sales territories, denying them promotional opportunities, and paying them less than their white counterparts. Although the complaint does not specify the amount of damages sought, plaintiffs do seek, on behalf of themselves and the classes they seek to represent, front and back pay, compensatory and punitive damages, and attorneys' fees. We deny any wrongdoing. Fact discovery has concluded and expert reports have been exchanged. Following three days of mediation with a private mediator, a tentative agreement was reached, the terms of which are not material to Xerox. Counsel for the parties are working on drafting mutually-acceptable language for a settlement agreement and release. The agreement will be subject to a fairness hearing and court approval.

*Compression Labs, Inc. v. Agfa et al. (including Xerox Corporation):* In April 2004, Compression Labs, Incorporated (CLI) commenced an action in the United States District Court for the Eastern District of Texas, Marshall Division against Xerox, along with 27 other companies, seeking unspecified damages for patent infringement, injunction and other ancillary relief. According to CLI, the patent covers an aspect of a standard for compressing full-color or gray-scale still images (JPEG). In July 2004, along with several of the other defendants in the above named action, we filed a complaint against CLI in Federal Court in Delaware, requesting a declaratory judgment of non-infringement and invalidity; a finding of an implied license to use the patent; a finding that CLI is estopped from enforcing the patent; damages and relief under state law for deceptive trade practices, unfair competition, fraud, negligent misrepresentation, equitable estoppel and patent misuse; and relief under federal anti-trust laws for CLI's violation of Section 2 of the Sherman Act. On February 16, 2005, the U.S. Multi-District Litigation Panel ordered the subject lawsuit (along with all related lawsuits) be transferred from the District Court of the Eastern District of Texas to the District Court for the Northern District of California. All pre-trial proceedings will occur in the Northern District of California and the lawsuit will, if necessary, be transferred back to the Eastern District of Texas for trial. Discovery for all related cases will continue in the Northern District of California. On May 19, 2005 the judge recused herself from the litigation and a new judge was assigned in August 2005. A settlement agreement was signed on March 31, 2006, for an amount not material to the Company, and the court dismissed us as a party to the suit on April 3, 2006 and the matter is now closed.

*Tesseron, Ltd. v. Xerox Corporation:* On October 28, 2004, an action was commenced by Tesseron, Ltd., in the United States District Court for the Northern District of Ohio against Xerox seeking unspecified damages for alleged infringement of seven U.S. patents. Tesseron asserts that its patents cover Xerox's variable imaging software sold with Xerox's production printing systems. Xerox filed an answer on January 28, 2005 and denies any wrongdoing. With the assistance of the Court, the parties reached an agreement to settle this matter for an amount not material to Xerox, and which includes Xerox obtaining a license to all of the patents that are the subject of this litigation and related patents held by Tesseron. The settlement agreement was executed by both parties on August 4, 2006, payment was made and the Court dismissed the action.

Derivative Litigation Brought on Behalf of the Company:

*Miller, et al. v. Allaire, et al.*: Following the voluntary dismissal without prejudice of *In re Xerox Derivative Actions* in the Supreme Court of the State of New York, County of New York, the plaintiffs purportedly brought a substantially similar putative shareholder derivative action in Connecticut Superior Court, Judicial District of Stamford-Norwalk at Stamford in the name of and for the benefit of the Company, which was named as a nominal defendant, and its public shareholders against several current and former members of the Board of Directors including William F. Buehler, B.R. Inman, Antonia Ax:son Johnson, Vernon E. Jordan, Jr., Yotaro Kobayashi, Hilmar Kopper, Ralph Larsen, George J. Mitchell, N.J. Nicholas, Jr., John E. Pepper, Patricia Russo, Martha Seger, Thomas C. Theobald, Paul Allaire, G. Richard Thoman, Anne Mulcahy and Barry Romeril, and KPMG LLP. This action was based on substantially the same allegations and sought substantially the same relief as the discontinued action. The complaint alleged that each of the director defendants breached their fiduciary duties to the Company and its shareholders by, among other things, ignoring indications of a lack of oversight at the Company and the existence of flawed business and accounting practices within the Company's Mexican and other operations; failing to have in place sufficient controls and procedures to monitor the Company's accounting practices; knowingly and recklessly disseminating and permitting to be disseminated, misleading information to shareholders and the investing public; and permitting the Company to engage in improper accounting practices. The plaintiffs further alleged that each of the director defendants breached his/her duties of due care and diligence in the management and administration of the Company's affairs and grossly mismanaged or aided and abetted the gross mismanagement of the Company and its assets. The complaint also asserted claims of negligence, negligent misrepresentation, breach of contract and breach of fiduciary duty against KPMG. Additionally, plaintiffs claimed that KPMG is liable to Xerox for contribution, based on KPMG's share of the responsibility for any injuries or damages for which Xerox may be held liable to plaintiffs in related pending securities class action litigation. On behalf of the Company, the plaintiffs sought a judgment declaring that the director defendants violated and/or aided and abetted the breach of their fiduciary duties to the Company and its shareholders; awarding the Company unspecified compensatory damages against the director defendants, individually and severally, together with pre-judgment and post-judgment interest at the maximum rate allowable by law; awarding the Company punitive damages against the director defendants; awarding the Company compensatory damages against KPMG; and awarding plaintiffs the costs and disbursements of this action, including reasonable attorneys' and experts' fees. Plaintiffs also demanded injunctive relief from the indemnification of six former officers for disgorgements imposed pursuant to their respective settlements with the SEC and related legal fees. On November 23, 2005, the Xerox defendants filed a motion to dismiss and a separate motion for partial summary judgment. On May 24, 2006, the Court issued a decision denying the Xerox defendants' motion for partial summary judgment but granting all defendants' motions to dismiss the complaint. On June 13, 2006, plaintiffs served and filed a motion seeking to reargue the Court's May 24, 2006 decision granting defendants' motions to dismiss, but withdrew the motion on September 11, 2006. Plaintiffs' time to appeal has expired. Defendants have not received notice that an appeal was filed. Separately, on or about June 9, 2006, plaintiffs purported to serve a new copy of the Third Consolidated and Amended Complaint from the previously dismissed action, captioned *In re Xerox Derivative Actions*, that had been pending in the Supreme Court of the State of New York. On June 28, 2006, the Xerox defendants rejected and returned plaintiffs' delivery of this complaint as untimely. The individual defendants deny any wrongdoing.

*Pall v. KPMG, et al.*: On May 13, 2003, a shareholder commenced a derivative action in the United States District Court for the District of Connecticut against KPMG and four of its current or former partners. The Company was named as a nominal defendant. The plaintiff had filed an earlier derivative action against certain current and former members of the Xerox Board of Directors and KPMG. That action, captioned *Pall v. Buehler, et al.*, was dismissed for lack of jurisdiction. Plaintiff purports to bring this current action derivatively on behalf and for the benefit of the Company seeking damages allegedly caused to the Company by KPMG and the named individual defendants. The plaintiff asserts claims for contribution under the securities laws, negligence, negligent misrepresentation, breach of contract, breach of fiduciary duty and indemnification. The plaintiff seeks unspecified compensatory damages (together with pre-judgment and post-judgment interest), a declaratory judgment that defendants violated and/or aided and abetted the breach of fiduciary and professional duties to the Company, an award of punitive damages for the Company against the defendants, plus the costs and disbursements of the action. On November 7, 2003, the Company filed a limited motion to dismiss the complaint on jurisdictional grounds and reserved its right to seek dismissal on other grounds, if the court denies the initial motion. KPMG and the individual defendants also filed limited motions to dismiss on the same grounds. On September 29, 2006, the Court issued an order granting the motions and dismissing all claims. The court entered judgment in favor of the defendants on October 10, 2006. Plaintiff's time to appeal has not expired.



#### Other Litigation:

*Xerox Corporation v. 3Com Corporation, et al.*: On April 28, 1997, we commenced an action in U.S. District Court for the Western District of New York against Palm, formerly owned by 3Com Corporation, for infringement of the Xerox "Unistrokes" handwriting recognition patent by the Palm Pilot using "Graffiti." Upon reexamination, the U.S. Patent and Trademark Office confirmed the validity of all 16 claims of the original Unistrokes patent. On June 6, 2000, the District Court found the Palm Pilot with Graffiti did not infringe the Unistrokes patent claims, and on October 5, 2000 the Court of Appeals for the Federal Circuit reversed the finding of no infringement and sent the case back to the lower court to continue toward trial on the infringement claims. On December 20, 2001, the District Court granted our motions on infringement and for a finding of validity, thus establishing liability. In January 2003, Palm announced that it would stop including Graffiti in its future operating systems. On February 20, 2003, the Court of Appeals for the Federal Circuit affirmed the infringement of the Unistrokes patent by Palm's handheld devices and remanded the validity issues to the District Court for further analysis. On December 5, 2003 Palm moved for sanctions, alleging that Xerox withheld production of material information. Xerox has since responded to the motion denying the basis of claims. On December 10, 2003 the District Court heard oral arguments on summary judgment motions from both parties directed solely to the issue of validity. A decision denying Xerox's motions and granting Palm's motion of summary judgment for invalidity ("SJ") was granted on May 21, 2004. In June 2004, Palm filed a motion requesting clarification of the grant of SJ, Xerox responded to that motion, and filed a motion to reconsider the SJ. On February 16, 2005, the District Court denied Xerox's motion to reconsider and granted Palm's motion to clarify. Pursuant to granting Palm's motion, the District Court supplemented its decision of May 21, 2004. On June 10, 2005, Xerox filed an appeal brief with the Court of Appeals for the Federal Circuit, seeking reversal of the District Court's holding of invalidity. Xerox filed a reply brief to the Palm brief on the issue of invalidity on November 7, 2005. An oral argument on Xerox's appeal to the CAFC was held on April 3, 2006. The CAFC issued a ruling which reversed the decision of the lower court finding invalidity of the patent and returned the case for further proceedings. Following the decision, Xerox and Palm, Inc. engaged in negotiations which resulted in settlement of the litigation, a license from Xerox to Palm covering, among others, the patents that were the subject of this litigation and a payment to Xerox of \$22.5 million. The case has been dismissed.

#### Other Matters:

It is our policy to promptly and carefully investigate, often with the assistance of outside advisers, allegations of impropriety that may come to our attention. If the allegations are substantiated, appropriate prompt remedial action is taken. When and where appropriate, we report such matters to the U.S. Department of Justice and to the SEC, and/or make public disclosure.

*India*: In recent years we have become aware of a number of matters at our Indian subsidiary, Xerox Modicorp Ltd., that occurred over a period of several years, much of which occurred before we obtained majority ownership of these operations in mid 1999. These matters include misappropriations of funds and payments to other companies that may have been inaccurately recorded on the subsidiary's books and certain improper payments in connection with sales to government customers. These transactions were not material to the Company's financial statements. We have reported these transactions to the Indian authorities, the U.S. Department of Justice and to the SEC. The private Indian investigator engaged by the Indian Ministry of Company Affairs has completed an investigation of these matters. In February 2005, the Indian Ministry of Company Affairs provided our Indian subsidiary with the investigator's report which addresses the previously disclosed misappropriation of funds and improper payments and requested comments. The report included allegations that Xerox Modicorp Ltd.'s senior officials and the Company were aware of such activities. The report also asserted the need for further investigation into potential criminal acts related to the improper activities addressed by the report. The matter is now pending in the Indian Ministry of Company Affairs. The Company reported these developments and made a copy of the report received by Xerox Modicorp Ltd. available to the U.S. Department of Justice and the SEC.

On November 17, 2005, Xerox filed its 40-page Reply (plus attachments) with the DCA. Xerox has sent copies of the Xerox Reply to the SEC and DOJ in the United States. In our Reply, we argue that the alleged violations of Indian Company Law by means of alleged improper payments and alleged defaults/failures of the Xerox Modicorp Ltd. board of directors were generally unsubstantiated and without any basis in law. Further, we stated that the Report's findings of other alleged violations were unsubstantiated and unproven. The DCA (now called the "Ministry of Company Affairs" or "MCA") will consider our Reply and will let us know their conclusions in the coming months. There is the possibility of fines or criminal penalties if conclusive proof of wrongdoing is found. We have told the DCA that Xerox's conduct in voluntarily disclosing the initial information and readily and willingly submitting to investigation, coupled with the non-availability of earlier records, warrants complete closure and early settlement. In January 2006, we learned that the DCA has issued a "Show Cause Notice" to certain former executives of Xerox Modicorp Ltd. seeking a response to allegations of potential violations of the Indian Companies Act. We have also learned that Xerox Modicorp Ltd. has received a formal Notice of Enquiry from the Indian Monopolies & Restrictive Trade Practices Commission ("MRTP Commission") alleging that Xerox Modicorp Ltd.

committed unfair trading practices arising from the events described in the DCA investigator's Report. Following a hearing on August 29, 2006, the MRTTP Commission ordered a process with deadlines between Xerox Modicorp Ltd. and the investigating officer for provision of relevant documents to Xerox Modicorp Ltd., after which Xerox Modicorp Ltd. will have four weeks to file its reply. The MRTTP Commission has scheduled a new hearing for framing of the issues on January 9, 2007. Our Indian subsidiary plans to contest the Notice of Enquiry and has been fully cooperating with the authorities.

In March 2005, following the completion of a share buy-back program that increased our controlling ownership interest in our Indian subsidiary to approximately 89% from approximately 86% at year-end 2004, we changed the name of our Indian subsidiary to Xerox India Ltd.

*New York State School District Contracts:* A local New York State school district has raised questions regarding the enforceability of their contracts, which may have implications for contracts with similar customers. We have reviewed this matter internally and have worked with the appropriate state agencies in an effort to bring it to a satisfactory resolution. We have received state agency approval for a proposed resolution and are in the process of implementing that resolution with the school district that raised these questions as well as other affected customers. Until this resolution is fully implemented, it is not possible to estimate the amount of loss, if any, or range of possible loss that might result from this matter.

## 15-Earnings per Share

The following tables summarize basic and diluted earnings per share for the three and nine months ended September 30, 2006 and 2005 (shares in thousands):

|   | Three Months Ended<br>September 30, |                | Nine Months Ended<br>September 30, |                  |
|---|-------------------------------------|----------------|------------------------------------|------------------|
|   | 2006                                | 2005           | 2006                               | 2005             |
| <b>Basic Earnings per Share:</b>  |                                     |                |                                    |                  |
| Income from continuing operations before discontinued operations and cumulative effect of change in accounting principle          | \$ 536                              | \$ 71          | \$ 996                             | \$ 651           |
| Accrued dividends on Series C Mandatory Convertible Preferred Stock   | —                                   | (14)           | (29)                               | (43)             |
| Adjusted income from continuing operations before discontinued operations and cumulative effect of change in accounting principle | \$ 536                              | \$ 57          | \$ 967                             | \$ 608           |
| Income from discontinued operations, net  | —                                   | —              | —                                  | 53               |
| Cumulative effect of change in accounting principle, net  | —                                   | (8)            | —                                  | (8)              |
| Adjusted net income available to common shareholders  | <u>\$ 536</u>                       | <u>\$ 49</u>   | <u>\$ 967</u>                      | <u>\$ 653</u>    |
| Weighted Average Common Shares Outstanding  | 974,737                             | 961,553        | 938,690                            | 960,249          |
| <b>Basic Earnings per Share</b>   |                                     |                |                                    |                  |
| Earnings from continuing operations   | \$ 0.55                             | \$ 0.06        | \$ 1.03                            | \$ 0.63          |
| Earnings from discontinued operations   | —                                   | —              | —                                  | 0.06             |
| Loss from cumulative effect of change in accounting principle   | —                                   | (0.01)         | —                                  | (0.01)           |
| <b>Basic Earnings per Share</b>   | <u>\$ 0.55</u>                      | <u>\$ 0.05</u> | <u>\$ 1.03</u>                     | <u>\$ 0.68</u>   |
| <b>Diluted Earnings per Share:</b>  |                                     |                |                                    |                  |
| Income from continuing operations before discontinued operations and cumulative effect of change in accounting principle          | \$ 536                              | \$ 71          | \$ 996                             | \$ 651           |
| Accrued dividends on Series C Mandatory Convertible Preferred Stock   | —                                   | (14)           | —                                  | —                |
| Interest on Convertible Securities, net   | —                                   | —              | 1                                  | 1                |
| Adjusted income from continuing operations before discontinued operations and cumulative effect of change in accounting principle | \$ 536                              | \$ 57          | \$ 997                             | \$ 652           |
| Income from discontinuing operations, net   | —                                   | —              | —                                  | 53               |
| Cumulative effect of change in accounting principle, net  | —                                   | (8)            | —                                  | (8)              |
| Adjusted net income available to common shareholders  | <u>\$ 536</u>                       | <u>\$ 49</u>   | <u>\$ 997</u>                      | <u>\$ 697</u>    |
| Weighted Average Common Shares Outstanding  | 974,737                             | 961,553        | 938,690                            | 960,249          |
| Common shares issuable with respect to:   |                                     |                |                                    |                  |
| Stock options   | 8,585                               | 9,352          | 8,499                              | 10,764           |
| Restricted stock and performance shares   | 4,115                               | 1,647          | 3,499                              | 616              |
| Series C Mandatory Convertible Preferred Stock  | —                                   | —              | 49,865                             | 74,797           |
| Convertible securities  | 1,992                               | —              | 1,992                              | 1,992            |
| Adjusted Weighted Average Common Shares Outstanding   | <u>989,429</u>                      | <u>972,552</u> | <u>1,002,545</u>                   | <u>1,048,418</u> |
| <b>Diluted Earnings per Share</b>   |                                     |                |                                    |                  |
| Earnings from continuing operations   | \$ 0.54                             | \$ 0.06        | \$ 0.99                            | \$ 0.62          |
| Earnings from discontinued operations   | —                                   | —              | —                                  | 0.05             |
| Loss from cumulative effect of change in accounting principle   | —                                   | (0.01)         | —                                  | (0.01)           |
| <b>Diluted Earnings per Share</b>   | <u>\$ 0.54</u>                      | <u>\$ 0.05</u> | <u>\$ 0.99</u>                     | <u>\$ 0.66</u>   |

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**16-Subsequent Event**

On October 3, 2006, we agreed to acquire the stock of XMPie, Inc. (“XMPie”), a provider of variable information software, for \$54 in cash, including transaction costs. XMPie’s software enables printers and marketers to create and print personalized and customized marketing materials to help improve response rates. We have an existing relationship with XMPie, as its largest reseller, and its software is primarily sold together with our Production systems including the iGen3. The operating results of XMPie are not material to our financial statements, and will be included within our Production segment from the date of acquisition. The purchase price is expected to be primarily allocated to intangible assets and goodwill and will be based on third-party valuations and management estimates which have not yet been finalized. The acquisition of XMPie is expected to close in the fourth quarter 2006, and is subject to receipt of regulatory approvals and customary closing conditions.

## XEROX CORPORATION

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following Management's Discussion and Analysis ("MD&A") is intended to help the reader understand the results of operations and financial condition of Xerox Corporation. MD&A is provided as a supplement to, and should be read in conjunction with, our consolidated financial statements and the accompanying notes.

Throughout this document, references to "we," "our," the "Company" and "Xerox" refer to Xerox Corporation and its subsidiaries. References to "Xerox Corporation" refer to the stand-alone parent company and do not include its subsidiaries.

To understand the trends in the business, we believe that it is helpful to analyze the impact of changes in the translation of foreign currencies into U.S. dollars on revenue and expense growth. We refer to this analysis as "currency impact" or "the impact from currency." This includes translating the most recent financial results of operations using foreign currency of the earliest period presented. Revenues and expenses from our Developing Markets Operations ("DMO") are analyzed at actual exchange rates for all periods presented, since these countries generally have volatile currency and inflationary environments, and our operations in these countries have historically implemented pricing actions to recover the impact of inflation and devaluation. We do not hedge the translation effect of revenues or expenses denominated in currencies where the local currency is the functional currency.

## Summary

| (in millions)  | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                  |
|--|-------------------------------------|-----------------|------------------------------------|------------------|
|  | 2006                                | 2005            | 2006                               | 2005             |
| Equipment sales  | \$ 1,012                            | \$ 1,018        | \$ 3,068                           | \$ 3,113         |
| Post sale and other revenue  | 2,624                               | 2,525           | 7,816                              | 7,674            |
| Finance income   | 208                                 | 216             | 632                                | 664              |
| <b>Total Revenues</b>  | <b>\$ 3,844</b>                     | <b>\$ 3,759</b> | <b>\$ 11,516</b>                   | <b>\$ 11,451</b> |
| <b>Reconciliation to Condensed Consolidated Statements of Income</b> |                                     |                 |                                    |                  |
| Sales  | \$ 1,736                            | \$ 1,721        | \$ 5,284                           | \$ 5,242         |
| Less: Supplies, paper and other sales                                | (724)                               | (703)           | (2,216)                            | (2,129)          |
| Equipment sales  | \$ 1,012                            | \$ 1,018        | \$ 3,068                           | \$ 3,113         |
| Service, outsourcing and rentals                                     | \$ 1,900                            | \$ 1,822        | \$ 5,600                           | \$ 5,545         |
| Add: Supplies, paper and other sales                                 | 724                                 | 703             | 2,216                              | 2,129            |
| Post sale and other revenue  | \$ 2,624                            | \$ 2,525        | \$ 7,816                           | \$ 7,674         |

Third quarter 2006 **total revenues** grew by 2% compared to the third quarter 2005. Currency impact had a 1% positive impact on total revenues for the quarter. Total revenues included the following:

- 1% decline in equipment sales, including a benefit from currency of 1-percentage point, and primarily reflected revenue declines in black and white products and color printers which were offset by growth from office multifunction color and production color products as well as growth in DMO.
- 4% increase in post sale and other revenue, including benefits from currency of 2-percentage points, primarily reflected growth in global services, color products, paper and DMO, which more than offset declines in light lens products.
- 16% growth in color revenue. Color revenue of \$1,379 million comprised 36% of total revenue in the third quarter 2006 compared to 32% in the third quarter 2005.
- 4% decline in finance income, including a benefit from currency of 1-percentage point, and reflected lower finance receivables.

Total revenues for the nine months ended September 30, 2006 increased by 1% from the prior year comparable period. There was no impact from currency across all components of total revenues for the nine months ended September 30, 2006. Total revenues included the following:

- 1% decline in equipment sales, primarily reflecting revenue declines in Office and Production black and white products, which were partially offset by revenue growth from color products and growth in DMO.

- 2% growth in post sale and other revenue, primarily reflecting growth in digital color products and DMO, offset by declines in light lens, licensing revenue, and digital black and white Production products.
- 14% growth in color revenue. Color revenue of \$3,957 million comprised 34% of total revenue for the nine months ended September 30, 2006 compared to 30% for the nine months ended September 30, 2005.
- 5% decline in Finance income, reflecting lower finance receivables.

Third quarter 2006 net income was \$536 million, or \$0.54 per diluted share, and included the following items:

- \$448 million income tax benefit from the favorable resolution of certain tax matters related to the finalization of the 1999-2003 Internal Revenue Service (“IRS”) audit.
- \$72 million after-tax (\$110 million pre-tax) charge related to restructuring.
- \$68 million (pre-tax and after-tax) for litigation matters related to probable losses on previously disclosed Brazilian labor-related contingencies.

Third quarter 2005 net income was \$63 million, or \$0.05 per diluted share, and included the following items:

- \$79 million after-tax (\$107 million pre-tax) charge for litigation matters related to the MPI arbitration panel decision and probable losses for other legal matters.
- \$18 million after-tax (\$26 million pre-tax) charge related to the European Union Waste Directive.
- \$11 million after-tax (\$17 million pre-tax) charge related to restructuring.
- \$9 million after-tax (\$15 million pre-tax) charge for losses sustained in connection with Hurricane Katrina.
- \$8 million after-tax (\$12 million pre-tax) charge for a change in accounting principle related to accounting for conditional asset retirement obligations.

Net income for the nine months ended September 30, 2006 was \$996 million, or \$0.99 per diluted share, and included the following items:

- \$472 million income tax benefit (\$24 million in first quarter 2006) related to the favorable resolution of certain tax matters from the 1999-2003 IRS audit, which was finalized in the third quarter.
- \$46 million tax benefit resulting from the resolution of certain tax matters associated with foreign tax audits.
- \$97 million after-tax (\$146 million pre-tax) charge related to restructuring.
- \$68 million (pre-tax and after-tax) for litigation matters related to probable losses on previously disclosed Brazilian labor-related contingencies.
- \$9 million after-tax (\$13 million pre-tax) charge from the write-off of the remaining unamortized deferred debt issuance costs as a result of the termination of our 2003 Credit Facility.

Net income for the nine months ended September 30, 2005 was \$696 million, or \$0.66 per diluted share, and included the following items:

- \$343 million after-tax benefit related to the finalization of the 1996-1998 IRS audit.
- \$58 million after-tax (\$93 million pre-tax) gain from the sale of our equity interest in Integic Corporation (“Integic”).
- \$196 million after-tax (\$296 million pre-tax) charge related to restructuring.
- \$79 million after-tax (\$107 million pre-tax) charge for litigation matters related to the MPI arbitration panel decision and probable losses for other legal matters.
- \$18 million after-tax (\$26 million pre-tax) charge related to the European Union Waste Directive.
- \$9 million after-tax (\$15 million pre-tax) charge for losses sustained in connection with Hurricane Katrina.
- \$8 million after-tax (\$12 million pre-tax) charge for a change in accounting principle related to accounting for conditional asset retirement obligations.

## Operations Review

Revenues for the three and nine months ended September 30, 2006 and 2005 were as follows:

| (in millions)                                | Production      | Office         | DMO            | Other          | Total           |
|--|-----------------|----------------|----------------|----------------|-----------------|
| <b>Three months ended September 30, 2006</b> |                 |                |                |                |                 |
| Equipment sales                              | \$ 285          | \$ 555         | \$ 143         | \$ 29          | \$ 1,012        |
| Post sale and other revenue                  | 723             | 1,172          | 333            | 396            | 2,624           |
| Finance income                               | 80              | 122            | 2              | 4              | 208             |
| <b>Total Revenues</b>                        | <b>\$ 1,088</b> | <b>\$1,849</b> | <b>\$ 478</b>  | <b>\$ 429</b>  | <b>\$ 3,844</b> |
| <b>Three months ended September 30, 2005</b> |                 |                |                |                |                 |
| Equipment sales                              | \$ 282          | \$ 566         | \$ 134         | \$ 36          | \$ 1,018        |
| Post sale and other revenue                  | 693             | 1,155          | 310            | 367            | 2,525           |
| Finance income                               | 83              | 127            | 2              | 4              | 216             |
| <b>Total Revenues</b>                        | <b>\$ 1,058</b> | <b>\$1,848</b> | <b>\$ 446</b>  | <b>\$ 407</b>  | <b>\$ 3,759</b> |
| <b>September 30, 2006</b>                    |                 |                |                |                |                 |
| <b>(in millions)</b>                         |                 |                |                |                |                 |
| <b>September 30, 2006</b>                    |                 |                |                |                |                 |
| Equipment sales                              | \$ 874          | \$1,683        | \$ 409         | \$ 102         | \$ 3,068        |
| Post sale and other revenue                  | 2,140           | 3,524          | 968            | 1,184          | 7,816           |
| Finance income                               | 243             | 373            | 6              | 10             | 632             |
| <b>Total Revenues</b>                        | <b>\$ 3,257</b> | <b>\$5,580</b> | <b>\$1,383</b> | <b>\$1,296</b> | <b>\$11,516</b> |
| <b>September 30, 2005</b>                    |                 |                |                |                |                 |
| Equipment sales                              | \$ 890          | \$1,725        | \$ 384         | \$ 114         | \$ 3,113        |
| Post sale and other revenue                  | 2,109           | 3,475          | 907            | 1,183          | 7,674           |
| Finance income                               | 256             | 391            | 7              | 10             | 664             |
| <b>Total Revenues</b>                        | <b>\$ 3,255</b> | <b>\$5,591</b> | <b>\$1,298</b> | <b>\$1,307</b> | <b>\$11,451</b> |

**Equipment sales** reflect the results of our technology investments and the associated product launches as more than two-thirds of third quarter 2006 equipment sales were generated from products launched in the past 24 months.

In the third quarter 2006 equipment sales of \$1,012 million declined 1% from the third quarter 2005 reflecting:

- Currency benefit of 1-percentage point.
- Growth in DMO from increased installs of production and office devices.
- Strong install activity in entry production color and office multifunction color products, which was offset by overall price declines between 5% and 10% and a decline in installs of high-volume black and white production systems.
- Growth in color equipment sales of 17%. The pace of color equipment sales growth was impacted by lower OEM color printer sales. Color sales represented approximately 48% of total equipment sales in the third quarter 2006 versus 41% in the third quarter 2005.

For the nine month period ended September 30, 2006 equipment sales of \$3,068 million declined 1% from the comparable period in 2005 reflecting:

- Declines in revenue from Office and Production black and white equipment partially offset by growth in color products and DMO.
- Strong install activity in Production and Office products, particularly in light production, entry production color, and office multifunction color products, which was offset by overall price declines between 5% and 10%.
- Growth in color equipment sales of 11%. The pace of color equipment sales growth was impacted by lower OEM color printer sales. Color sales represented approximately 45% of total equipment sales in the nine months ended September 30, 2006 versus 40% in the comparable prior period.

*Production:* Production equipment sales for the three months ended September 30, 2006 increased 1% including a benefit from currency of 2-percentage points, reflecting strong color install activity partially offset by price declines. Production equipment sales for the nine months ended September 30, 2006 declined 2%, due to price declines, partially offset by strong color install activity. Production equipment sales were impacted by increases in production product installs for the three and nine months ended September 30, 2006 of 20% and 29%, respectively. Production system install activity for the three and nine months ended September 30, 2006, included the following:

- 107% and 99% growth in installs of production color products largely driven by strong DocuColor® 240/250 activity, DocuColor 5000 and in DocuColor 7000/8000 as well as an increase in iGen3® installs.
- 6% decline and 3% growth in installs of production black and white systems. This included 5% and 19% growth in installs of black and white light production systems, reflecting continued success of the 4110 light production system. Partially offsetting these increases were 23% and 16% declines in installs of high-end black and white systems primarily in mid-volume systems.

*Office:* Office equipment sales for the three months ended September 30, 2006 declined 2%, including benefits from currency of 2-percentage points. Price declines were partially offset by mix in office black and white products as well as install growth in office color multifunction products. Office equipment sales for the nine months ended September 30, 2006 declined 2%. Price declines in the nine month period ended September 30, 2006 more than offset the impact of install growth

in Segments 3-5 and office color multifunction products. Office product install activity for the three and nine months ended September 30, 2006, included the following:

- 46% and 34% install growth in office color multifunction systems.
- 10% and 7% install growth in black and white digital copiers and multifunction devices, with an increased proportion installed under operating lease contracts that are recognized in post sale revenue. Install growth was driven by 19% and 18% growth in Segments 3-5 devices (31-90 ppm) and 7% and 4% growth in Segment 1-2 devices (11-30 ppm).
- 6% and 2% decline in color printers as compared to 191% and 175% growth in the comparable 2005 periods. The decline reflects lower OEM and branded sales as 2005 growth was primarily the result of increased OEM sales which have leveled in 2006.

*DMO:* DMO equipment sales consist of office and production products, including a large proportion of sales of Segment 1&2 office devices and printers. Equipment sales for the three and nine months ended September 30, 2006 increased 7% from prior year comparable periods, reflecting strong sales of Segment 1&2 devices, as well as install growth in light production black and white and production color systems.

**Post sale revenue** is largely a function of the equipment placed at customer locations, the volume of prints and copies that our customers make on that equipment, the mix of color pages, as well as associated services.

Third quarter 2006 **post sale and other revenues** of \$2,624 million increased 4% compared to the third quarter 2005 reflecting:

- Currency benefit of 2-percentage points.
- 5% growth in digital office and digital production products and 7% growth in DMO, which were partially offset by a 37% decline in analog light lens products.
- 16% growth in color post sale and other revenue. Color represented 31% of post sale and other revenue in the third quarter 2006 versus 28% in the third quarter 2005.
- Approximately 10% of total pages were printed on color devices.

For the nine month period ended September 30, 2006, post sale and other revenue of \$7,816 million increased 2% from the prior year comparable period, as growth in office and production digital products and DMO offset declines in light lens products. Supplies, paper and other sales for the nine month period ended September 30, 2006 increased 4%.

Within post sale and other revenue, service, outsourcing, and rental revenue of \$1,900 million and \$5,600 million for the three and nine months ended September 30, 2006 increased 4% and 1% from prior year comparable periods, primarily due to global services growth. Supplies, paper and other sales of \$724 million and \$2,216 million for the three and nine months ended September 30, 2006 grew 3% and 4% from prior year comparable periods, primarily due to increased paper sales.

*Production:* Production post sale and other revenue for the three and nine months ended September 30, 2006 increased 4% and 1%, respectively from prior year comparable periods primarily reflecting growth in color products which was partially offset by declines in revenue from high-end black and white digital products and older light lens technology.

*Office:* Office post sale and other revenue for the three and nine months ended September 30, 2006 grew 1% from prior year comparable periods, and reflected growth in revenue from color multifunction products and from color printers was partially offset by digital black and white light lens technology. Currency impact had a 1-percentage point benefit for the three months ended September 30, 2006.

*DMO:* DMO post sale and other revenue for the three and nine months ended September 30, 2006 grew 7% from prior year comparable periods, driven primarily by growth in revenue from supplies, color products and services.

*Other:* Post sale and other revenue for the three months ended September 30, 2006 increased 8% from the prior year comparable period, primarily driven by increased paper sales and value-added services. Post sale and other revenue for the nine months ended September 30, 2006 was flat compared to prior year period. Paper comprised approximately two-thirds of 2006 Other segment post sale and other revenue.

### **Segment Operating Profit**

Total segment operating profit for the three and nine months ended September 30, 2006 of \$299 million and \$868 million increased by \$33 million and decreased \$147 million from prior year comparable periods. The third quarter 2006 segment operating margin increased 0.7-percentage points from the prior year comparable period. 2006 segment operating

margin for the nine months ended September 30, 2006 decreased 1.4-percentage points from the prior year comparable period. See Note 10 – Segment Reporting in the Condensed Consolidated Financial Statements, for further discussion on our reportable segment operating revenues and segment operating profit.

*Production:* Production operating profit for the three and nine months ended September 30, 2006 of \$73 million and \$228 million remained unchanged and declined \$25 million from prior year comparable periods. Operating profit margin declined 0.2-percentage points and 0.8-percentage points from prior year comparable periods, reflecting:

- Reduced gross margins impacted by price declines and product mix.
- SAG increased slightly as bad debt expenses increases were only partially offset by improvements in G&A.
- R,D&E as a percent of revenue decreased year-over-year as we captured the benefits from our platform strategy to launch new technology and related to lower spending associated with environmental compliance activities.

*Office:* Office operating profit for the three and nine months ended September 30, 2006 of \$183 million and \$556 million decreased \$6 million and increased \$2 million from prior year comparable periods. Operating profit margin decreased 0.3-percentage points and increased 0.1-percentage points from prior year comparable periods. Operating profit margin decline for the three months ended September 30, 2006 reflected lower gross profit partially offset by lower expenses.

*DMO:* DMO operating profit for the three and nine months ended September 30, 2006 of \$28 million and \$79 million increased \$10 million and \$32 million from prior year comparable periods. Operating profit margin increased 1.9-percentage points and 2.1-percentage points from prior year comparable periods, reflecting higher gross profit, lower SAG expenses, including improvement in bad debt expenses.

*Other:* Other operating profit for the three and nine months ended September 30, 2006 of \$15 million and \$5 million improved \$29 million and declined \$156 million from prior year comparable periods, reflecting the following quarter and year-to-date effects, respectively:

- Increased paper profit due to increased sales as well as reduced SAG expenses primarily from organizational streamlining (third quarter 2006).
- Absence of a \$93 million gain related to the sale of Integic, which was recognized in the first quarter 2005, and \$57 million interest income benefit, that occurred in the second quarter 2005, from the finalization of the 1996-1998 Internal Revenue Service tax audit.
- Additional \$13 million pre-tax write-off of the remaining unamortized deferred debt issuance costs associated with the termination of our 2003 Credit Facility that occurred in the 2006 second quarter.
- Lower interest income of \$1 million and \$19 million, respectively, for the three and nine months ended September 30, 2006.
- Non-financing interest expense increase of \$8 million and a decline of \$1 million, respectively, for the three and nine months ended September 30, 2006.

## Key Ratios and Expenses

|                                  | Three Months Ended<br>September 30, |       | Nine Months Ended<br>September 30, |       |
|----------------------------------|-------------------------------------|-------|------------------------------------|-------|
|                                  | 2006                                | 2005  | 2006                               | 2005  |
| Gross Margin                     |                                     |       |                                    |       |
| Sales                            | 34.2%                               | 35.6% | 35.3%                              | 36.6% |
| Service, outsourcing and rentals | 43.0                                | 44.2  | 42.7                               | 43.0  |
| Finance income                   | 63.9                                | 62.5  | 64.1                               | 62.3  |
| Total                            | 40.2                                | 41.3  | 40.5                               | 41.2  |
| R,D&E % Revenue                  | 6.0                                 | 6.4   | 5.9                                | 6.2   |
| SAG % Revenue                    | 25.6%                               | 26.9% | 25.9%                              | 26.8% |

Third quarter 2006 **total gross margin** decreased 1.1-percentage points compared to third quarter 2005 as cost improvements were more than offset by the combination of price declines and mix of approximately 2-percentage points. Price declines are largely equipment-related and mix reflects a higher proportion of revenue from lower margin businesses including paper, DMO and global services. Gross margin of 40.5% for the nine months ended September 30, 2006 decreased by 0.7-percentage points from the prior year comparable period as the combination of product mix and price declines of 2.2-percentage points more than offset productivity improvements and other variances of 1.5-percentage points.

Third quarter 2006 **sales gross margin** declined 1.4-percentage points as the combination of price declines and mix of approximately 2-percentage points more than offset the impact of cost improvements. Price declines were equipment-related



and largely resulted from actions taken on office black and white multifunction products. Sales gross margin of 35.3% for the nine months ended September 30, 2006 decreased 1.3-percentage points from the prior year comparable period as the combination of product mix and price declines of 2.2-percentage points more than offset productivity improvements and other variances of 0.9-percentage points.

Third quarter 2006 **service, outsourcing and rentals margin** declined 1.2-percentage points, as cost and productivity improvements were more than offset by the impact of an increase in upfront costs associated with global services contracts. Service, outsourcing and rentals margin of 42.7% for the nine months ended September 30, 2006 decreased 0.3-percentage point from the prior year comparable period as the combination of product mix and price declines of 2.4-percentage points more than offset the impact of productivity improvements and other variances of 2.1-percentage points.

**Research, development and engineering (“R,D&E”)** of \$230 million and \$685 million for the three and nine months ended September 30, 2006 was \$12 million and \$24 million lower from prior year comparable periods. Research and development (“R&D”) was \$192 million and \$557 million for the three and nine months ended September 30, 2006 decreased \$4 million and \$10 million from prior year comparable periods. These period over period comparisons reflect lower expenditures in the Production segment as a result of recent product launches, and cost efficiencies that we captured from our platform development strategy. Sustaining engineering costs of \$38 million and \$128 million for the three and nine months ended September 30, 2006 decreased by \$8 million and \$14 million from prior year comparable periods, was primarily in the Production segment and reflected lower spending related to environmental compliance activities and maturing product platforms. We invest in technological development, particularly in color, and believe our R&D spending is sufficient to remain technologically competitive. Xerox R&D remains strategically coordinated with that of Fuji Xerox.

**Selling, administrative and general (“SAG”)** expenses of \$985 million for the three months ended September 30, 2006, were \$26 million lower than the prior year comparable period, including a \$17 million negative impact from currency. The decrease in SAG expenses reflected the following:

- \$29 million reduction in selling expenses compared to third quarter 2005 included savings from lower incentives and commissions and from cost improvements due to organizational streamlining.
- \$7 million reduction in general and administrative (“G&A”) expenses.
- \$30 million in bad debt expense was \$10 million higher than third quarter 2005. The increase is largely the result of the third quarter 2005 reduction in expense, due to recoveries and adjustments to the reserves, to reflect the improvement in write-offs and aging. This favorable trend in write-offs, receivables aging and collections continues to be reflected in our current year bad debt expense.

SAG expenses of \$2,988 million for the nine months ended September 30, 2006, were \$78 million lower than the prior year comparable period. The decrease in SAG expenses reflected the following:

- \$39 million reduction in general and administrative (“G&A”) expenses, reflecting continued expense management initiatives and the benefits from restructuring actions.
- \$56 million net reduction in selling expenses primarily resulting from cost improvements due to organizational streamlining and the absence of a one-time special compensation payment related to the 2005 annual merit increase process.
- Bad debt expense of \$71 million for the nine months ended September 30, 2006 was \$17 million higher than the prior year comparable period. This level of bad debt expenses continues to reflect the favorable trend in write-offs, receivables aging and collections realized in prior quarters.

For the three and nine months ended September 30, 2006, we recorded **restructuring and asset impairment charges** of \$110 million and \$146 million. Our overall actions are primarily related to the headcount reductions of approximately 1,500 employees, respectively, across all geographies and segments. The eliminated positions are across all organizations and we expect prospective annual savings associated with these actions to be approximately \$170 million, with over half of the savings expected to be in gross margin and the rest in SAG and R,D&E. We also expect additional charges of approximately \$200 million (\$130 million after-tax) in the fourth quarter 2006 for potential actions that are still being evaluated. The actions associated with these charges primarily include the following: technical service; service infrastructure and global back-office optimization; continued R&D efficiencies and productivity improvements; supply-chain optimization to ensure, for example, alignment to our global two-tier model implementation; and selected off-shoring opportunities.

Worldwide **employment** of approximately 54,900 declined approximately 300 from December 31, 2005, reflecting activity from on-going restructuring programs, and hiring in strategic business areas, as well as, the hiring of former contract employees in certain Latin American subsidiaries. The third quarter 2006 also included the addition of the Amici LLC personnel who became Xerox employees upon acquisition completion in July.

**Other expenses, net** for the three and nine months ended September 30, 2006 and 2005 was as follows:

| (in millions)                                 | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |               |
|---|-------------------------------------|---------------|------------------------------------|---------------|
|   | 2006                                | 2005          | 2006                               | 2005          |
| Non-financing interest expense                | \$ 63                               | \$ 55         | \$ 177                             | \$ 178        |
| Interest income                               | (18)                                | (18)          | (49)                               | (124)         |
| (Gain) loss on sales of businesses and assets | (11)                                | 2             | (23)                               | (100)         |
| Currency losses, net                          | 7                                   | —             | 31                                 | 10            |
| Amortization of intangible assets             | 10                                  | 10            | 30                                 | 29            |
| Legal matters                                 | 69                                  | 107           | 82                                 | 106           |
| All other expenses, net                       | 8                                   | 50            | 30                                 | 61            |
| <b>Total</b>                                  | <b>\$ 128</b>                       | <b>\$ 206</b> | <b>\$ 278</b>                      | <b>\$ 160</b> |

**Non-financing interest expense** of \$63 million for the three months ended September 30, 2006, was \$8 million higher than the prior year comparable period. The increase is primarily due to higher interest rates, partially offset by lower average debt balances. Non-financing interest expense of \$177 million for the nine months ended September 30, 2006 was \$1 million lower than the prior year comparable period.

**Interest income** of \$18 million and \$49 million for the three and nine months ended September 30, 2006, respectively, was flat and \$75 million lower than prior year comparable periods. The decline for the nine months ended September 30, 2006 primarily reflected:

- Absence of \$57 million of interest income associated with the 2005 second quarter settlement of the 1996-1998 IRS audit.
- \$19 million of lower interest income (\$1 million in third quarter of 2006) on invested cash due to lower average cash balances, which was partially offset by higher rates of return.

**Gain on sales of businesses and assets** for the three and nine months ended September 30, 2006, primarily consisted of the following:

- \$11 million third quarter 2006 gain on the sale of a manufacturing facility.
- \$10 million second quarter 2006 gain from the receipt from escrow of additional proceeds related to our first quarter 2005 sale of Integic. The proceeds were placed in escrow upon the sale of Integic pending completion of an indemnification period, which ended in May 2006.

The gains on sales of businesses and assets for the three and nine months ended September 2005 primarily consisted of the \$93 million gains related to the March 2005 sale of Integic.

We incurred **currency losses** of \$7 million in the third quarter 2006, reflecting the following primary impacts:

- Losses related to the mark-to-market of derivative contracts, due to the strengthening Euro and Sterling, which are economically hedging the cost of anticipated foreign currency denominated inventory purchases and other payments in Europe.
- Losses related to the mark-to-market of derivative contracts, due to the weakening Japanese Yen, economically hedging the cost of anticipated foreign currency denominated inventory purchases in the United States.

We incurred currency losses of \$31 million and \$10 million for the nine months ended September 30, 2006 and 2005, primarily related to losses on the mark-to-market of derivative contracts that economically hedge the cost of future foreign currency denominated inventory purchases predominantly in Europe.

**Legal matters** of \$69 million and \$82 million for the three and nine months ended September 30, 2006, primarily reflected the following:

- \$68 million in the third quarter 2006 for additional probable losses on previously disclosed Brazilian labor-related contingencies – see Note 14 – Contingencies within the Condensed Consolidated Financial Statements for additional details.
- \$22 million in the first and second quarters of 2006 associated with probable losses from various other legal matters partially offset by \$12 million of proceeds from the second quarter 2006 Palm litigation matter. The remaining proceeds from the Palm litigation matter of \$10.5 million are associated with a license and are recorded in Sales as licensing revenue.

Legal matters of \$107 million and \$106 million for the three and nine months ended September 30, 2005, primarily reflected the following 2005 third quarter items:

- \$89 million related to the MPI arbitration panel ruling.
- \$18 million related to other legal matters and the interest expense associated with the MPI matter.

All other expenses, net of \$8 million and \$30 million for the three and nine months ended September 30, 2006, decreased \$42 million and \$31 million, due to the absence of the following 2005 items:

- \$15 million for losses sustained from Hurricane Katrina related to property damage and impaired receivables.
- \$26 million charge related to the European Union Waste Directive.

The above were partially offset by a \$13 million pre-tax write-off in the second quarter 2006 for the remaining unamortized deferred debt issuance costs associated with the termination of our 2003 Credit Facility.

**Income tax (benefits) expenses were as follows (in millions):**

|                                | Three Months Ended<br>September 30, |       | Nine Months Ended<br>September 30, |         |
|--------------------------------|-------------------------------------|-------|------------------------------------|---------|
|                                | 2006                                | 2005  | 2006                               | 2005    |
| Pre-tax income                 | \$ 91                               | \$ 77 | \$ 564                             | \$ 483  |
| Income tax (benefits) expenses | (416)                               | 29    | (347)                              | (88)    |
| Effective tax rate             | (457.1)%                            | 37.7% | (61.5)%                            | (18.2)% |

The 2006 third quarter effective tax rate of (457.1%) was lower than the U.S. statutory rate of 35% primarily reflecting:

- Tax benefits of \$448 million associated with the finalization of the 1999-2003 IRS audit. See Note 14-Contingencies in the Condensed Consolidated Financial Statements for additional details.
- Tax benefit of \$11 million as a result of a tax treaty change.
- The geographical mix of income before taxes and related tax rates in those jurisdictions.
- These benefits were partially offset by losses in certain jurisdictions where we are not providing tax benefits and continue to maintain deferred tax valuation allowances.

The 2005 third quarter effective tax rate of 37.7% was higher than the U.S. statutory tax rate of 35% primarily reflecting:

- Losses in certain jurisdictions where we are not providing tax benefits and continue to maintain deferred tax valuation allowances.
- The geographical mix of income before taxes and the related tax rates in those jurisdictions.
- These impacts were partially offset by favorable audit and other tax return adjustments realized in the current quarter.

The 2006 year-to-date effective tax rate of (61.5%) was lower than the U.S. statutory rate primarily due to:

- Tax benefits of \$519 million from the resolution of tax issues associated with domestic and foreign tax audits.
- Tax benefits of \$14 million as a result of tax law changes in foreign jurisdictions and tax treaty changes.
- \$11 million from the reversal of a valuation allowance on deferred tax assets associated with foreign net operating loss carryforwards.
- The geographical mix of income and related effective tax rates in those jurisdictions.
- These benefits were partially offset by losses in certain jurisdictions where we are not providing tax benefits and continue to maintain deferred tax valuation allowances.

The 2005 year-to-date third quarter effective tax rate of (18.2%) was lower than the U.S. statutory tax rate primarily due to:

- Tax benefits of \$253 million, associated with the finalization of the 1996-1998 IRS audit in the second quarter.
- Tax benefit of \$33 million from the reversal of a valuation allowance on deferred tax assets associated with foreign net operating loss carryforwards. This reversal followed a re-evaluation of their future realization resulting from the refinancing of a foreign operation.

- These impacts were partially offset by losses in certain jurisdictions where we are not providing tax benefits and continue to maintain deferred tax valuation allowances and the geographical mix of income and the related tax rates in those jurisdictions.

Our effective tax rate will change based on nonrecurring events as well as recurring factors including the geographical mix of income before taxes and the related tax rates in those jurisdictions as well as available foreign tax credits. In addition, our effective tax rate will change based on discrete or other nonrecurring events (such as audit settlements) that may not be predictable. We anticipate that our effective tax rate for the fourth quarter will approximate 31%, excluding the effect of any future discrete events, and we expect our full year tax rate to be approximately (19%).

**Equity in net income of unconsolidated affiliates** of \$29 million and \$85 million for the three and nine months ended September 30, 2006 increased \$6 million and \$5 million, respectively from the prior year comparable period primarily due to our 25% share of Fuji Xerox's increasing net income.

### Recent Accounting Changes

In December 2004, the FASB issued Statement of Financial Accounting Standards No. 123(R), "Share-Based Payment" ("FAS 123(R)"), which requires companies to recognize compensation expense using a fair-value based method for costs related to all share-based payments, including stock options. On January 1, 2006, we adopted FAS 123(R) using the modified prospective transition method and therefore we did not restate the results of prior periods. Prior to the adoption of FAS 123(R), under previous accounting guidance, we did not expense stock options as there was no intrinsic value associated with the options granted because the exercise price was set equal to the market price at the date of grant. The adoption of FAS 123(R) was immaterial to our results of operations primarily as a result of changes made in our stock-based compensation programs in 2005 as well as the accelerated vesting of substantially all outstanding unvested stock options prior to the adoption of FAS 123(R).

In January 2005, we implemented changes in our stock-based compensation programs that included expanded use of restricted stock grants with time- and performance-based restrictions in lieu of stock options. Prior to this change our stock-based compensation programs primarily consisted of stock option grants. These new restricted stock awards are reflected as compensation expense in our results of operations in both 2005 and 2006 and the adoption of FAS 123(R) did not materially affect the expense recognized for these awards.

In May 2005, we accelerated the vesting of approximately 3.6 million stock options granted in 2004 that would have been scheduled to vest on January 1, 2007, to December 31, 2005. The accelerated vesting resulted in substantially all outstanding stock options being vested at the date of the adoption of FAS 123(R). The primary purpose of this accelerated vesting was to reduce our pre-tax compensation expense in 2006 by approximately \$31 million or \$0.02 per diluted share.

Our results of operations for the three and nine months ended September 30, 2006 included stock-based compensation expense as follows:

|  | Three Months Ended<br>September 30, |      | Nine Months Ended<br>September 30, |       |
|--|-------------------------------------|------|------------------------------------|-------|
|  | 2006                                | 2005 | 2006                               | 2005  |
| Stock-based compensation expense, pre-tax    | \$ 17                               | \$ 9 | \$ 45                              | \$ 29 |
| Stock-based compensation expense, net of tax | 10                                  | 7    | 27                                 | 19    |

### Application of Critical Accounting Policies

In preparing our Condensed Consolidated Financial Statements and accounting for the underlying transactions and balances, we apply various accounting policies. We consider the policies disclosed as critical to understanding our Consolidated Financial Statements, as their application places the most significant demands on management's judgment, since financial reporting results rely on estimates of the effects of matters that are inherently uncertain. These significant accounting policies should be read in conjunction with similar disclosures made in our 2005 Annual Report on Form 10-K ("2005 Annual Report") for the year-ended December 31, 2005. For a detailed discussion of the application of these accounting policies, refer to Note 1-Basis of Presentation and Summary of Significant Accounting Policies to the Condensed Consolidated Financial Statements, as well as our 2005 Annual Report.

## Capital Resources and Liquidity

### Cash Flow Analysis

The following summarizes our cash flows for the nine months ended September 30, 2006 and 2005 as reported in our Condensed Consolidated Statement of Cash Flows in the accompanying Condensed Consolidated Financial Statements:

| (in millions)  | Nine Months Ended<br>September 30, |                 |                  |
|--|------------------------------------|-----------------|------------------|
|  | 2006                               | 2005            | Amount<br>Change |
| Net Cash provided by operating activities                    | \$ 897                             | \$ 789          | \$ 108           |
| Net Cash used in investing activities                        | (127)                              | (214)           | 87               |
| Net Cash used in financing activities                        | (778)                              | (2,394)         | 1,616            |
| Effect of exchange rate changes on cash and cash equivalents | 22                                 | (54)            | 76               |
| Increase (decrease) in cash and cash equivalents             | 14                                 | (1,873)         | 1,887            |
| Cash and cash equivalents at beginning of period             | 1,322                              | 3,218           | (1,896)          |
| <b>Cash and cash equivalents at end of period</b>            | <b>\$1,336</b>                     | <b>\$ 1,345</b> | <b>\$ (9)</b>    |

Cash, cash equivalents and Short-term investments reported in our Condensed Consolidated Financial Statements were as follows:

|  | 2006           | 2005           |
|--|----------------|----------------|
| Cash and cash equivalents                                      | \$1,336        | \$1,322        |
| Short-term investments   | 120            | 244            |
| <b>Total Cash, cash equivalents and Short-term investments</b> | <b>\$1,456</b> | <b>\$1,566</b> |

**Net cash provided by operating activities** of \$897 million for the nine months ended September 30, 2006 increased \$108 million from the prior year comparable period. The changes in operating cash flows included the following:

- \$122 million increase resulting from lower growth in inventory and equipment on operating leases.
- \$43 million increase due to lower contributions to pension benefit plans.
- \$58 million decrease due to higher new finance receivables activity.
- \$16 million decrease due to higher accounts receivable resulting from increased revenue and timing of billings.

**Net cash used in investing activities** of \$127 million for the nine months ended September 30, 2006 decreased \$87 million from the prior year comparable period. The changes in investing cash flows included the following:

- \$360 million decrease due to an increase in net proceeds from short-term investments. This reflected net cash outflows of \$236 million for the nine months ended September 30, 2005 as compared to net cash inflows of \$124 million for the same period in 2006.
- \$48 million decrease due to higher proceeds from divestitures and investments. 2006 reflects a \$119 million distribution related to the sale of investments held by Ridge Re; a \$21 million distribution from the liquidation of our investment in Xerox Capital LLC and \$10 million in proceeds from the sale of Integic released from escrow. 2005 reflects \$96 million of proceeds from the sale of Integic.
- \$174 million increase due to payments related to the acquisition of Amici LLC in third quarter 2006.
- \$145 million increase as a result of higher escrow and other restricted cash balances. This was due primarily to a \$103 million escrow deposit in first quarter 2006 related to the MPI litigation as well as decreases in restricted cash in 2005 associated with our secured borrowing programs as the result of lower balances.

**Net cash used in financing activities** of \$778 million for the nine months ended September 30, 2006 decreased \$1,616 million from the prior year comparable period. The changes in financing cash flows included the following:

- \$2,485 million lower usage primarily resulting from the 2005 net repayments on term and other unsecured debt, of \$1,199 million, as contrast to 2016 Senior Notes borrowing of \$700 million in March 2006, 2017 Senior Notes borrowing of \$500 million in August 2006, 2009 Senior Notes borrowing of \$150 million in August 2006 and other net repayments of \$64 million.
- \$689 million used in connection with the company's share repurchase program payments.
- \$100 million higher net repayments on secured borrowings.

- \$100 million payment for our liability to Xerox Capital LLC in connection with their redemption of Canadian deferred preferred shares in February 2006.

The following table provides total finance assets as of September 30, 2006:

| (in millions)  | Finance<br>Receivables,<br>Net | Secured<br>Debt |
|--|--------------------------------|-----------------|
| <b>Finance Receivables Encumbered by Loans<sup>(1)</sup> :</b> |                                |                 |
| GE secured loans:  |                                |                 |
| GE Loans – U.S.  | \$ 1,153                       | \$ 984          |
| GE Loans – U.K.  | 642                            | 616             |
| GE Loans – Canada  | 153                            | 111             |
| Total GE encumbered finance receivables, net                   | 1,948                          | 1,711           |
| Merrill Lynch Loan—France                                      | 478                            | 400             |
| DLL-Netherlands  | 202                            | 168             |
| Total encumbered finance receivables, net                      | \$ 2,628                       | \$2,279         |
| Unencumbered finance receivables, net                          | 5,029                          |                 |
| Total Finance Receivables, net <sup>(2)</sup>                  | \$ 7,657                       |                 |
| Equipment on operating leases, net                             | 455                            |                 |
| <b>Total Finance Assets, net<sup>(3)</sup></b>                 | <b>\$ 8,112</b>                |                 |

- (1) Encumbered finance receivables represent the book value of finance receivables that secure each of the indicated loans.
- (2) Includes (i) billed portion of finance receivables, net (ii) finance receivables, net and (iii) finance receivables due after one year, net as included in the Condensed Consolidated Balance Sheets as of September 30, 2006.
- (3) Includes (i) finance receivables, net and (ii) equipment on operating leases, net to reflect the total assets associated with our lease or finance business. Management expects to leverage or fund these assets at a 7 to 1 debt-to-equity ratio.

As of September 30, 2006, 34% of total finance receivables were encumbered as compared to 44% at December 31, 2005. In addition to the above, as of September 30, 2006, we had no outstanding debt under our trade receivables \$400 million revolving credit facility with GE expiring in 2007.

Our debt maturities for the remainder of 2006 and 2007 by quarter, 2008, 2009 and 2010 by year and thereafter are as follows:

|                   | Unsecured Debt  | Debt Secured by<br>Finance Receivables | Other Secured Debt | Total Debt      |
|-------------------|-----------------|--|--------------------|-----------------|
| Fourth Quarter    | \$ 43           | \$ 219                                 | \$ 3               | \$ 265          |
| <b>2006</b>       | 43              | 219                                    | 3                  | 265             |
| First Quarter     | 8               | 181                                    | 3                  | 192             |
| Second Quarter    | 257             | 166                                    | 3                  | 426             |
| Third Quarter     | 1               | 612                                    | 3                  | 616             |
| Fourth Quarter    | —               | 222                                    | 2                  | 224             |
| <b>2007</b>       | 266             | 1,181                                  | 11                 | 1,458           |
| <b>2008</b>       | 4               | 719                                    | 7                  | 730             |
| <b>2009</b>       | 1,046           | 111                                    | 6                  | 1,163           |
| <b>2010</b>       | 687             | 44                                     | 3                  | 734             |
| <b>Thereafter</b> | 3,013           | 5                                      | 35                 | 3,053           |
| <b>Total</b>      | <b>\$ 5,059</b> | <b>\$ 2,279</b>                        | <b>\$ 65</b>       | <b>\$ 7,403</b> |

At September 30, 2006, approximately 32% of total debt was secured by finance receivables and other assets compared to 49% at December 31, 2005. Consistent with our objective to rebalance the ratio of secured and unsecured debt, we expect payments on secured loans will continue to exceed proceeds from new secured loans for the balance of 2006 and expect secured debt to be approximately 30% of total debt by the end of 2006.

## Liquidity, Financial Flexibility and Funding Plans:

We manage our worldwide liquidity using internal cash management practices, which are subject to (1) the statutes, regulations and practices of each of the local jurisdictions in which we operate, (2) the legal requirements of the agreements to which we are a party and (3) the policies and cooperation of the financial institutions we utilize to maintain and provide cash management services.

Our current credit ratings as of September 30, 2006 were as follows:

|                        | <u>Senior Unsecured Debt</u> | <u>Outlook</u> | <u>Comments</u>  |
|------------------------|------------------------------|----------------|--|
| Moody's <sup>(1)</sup> | Ba1                          | Positive       | The Moody's rating was upgraded from Ba2 in September 2006. The outlook remains positive since being upgraded in September 2005. |
| S&P <sup>(2)</sup>     | BB+                          | Stable         | The S&P rating was upgraded from BB- and the outlook was revised from positive to stable in March 2006.                          |
| Fitch <sup>(3)</sup>   | BBB-                         | Stable         | The Fitch rating was upgraded from BB+ in August 2006.   |

- (1) In September 2006, Moody's announced the implementation of its new Probability-of-Default ("PD") and Loss-Given-Default ("LGD") rating methodology, which resulted in upgrades for the Xerox Unsecured rating from Ba2 to Ba1, Trust Preferred rating from Ba3 to Ba2 and Preferred share rating from B1 to Ba2. Moody's holds a corporate family rating of Ba1, which was last updated in August 2004. In September 2005, Moody's changed its Outlook from Stable to Positive. Additionally Moody's assigned Xerox a short term speculative grade liquidity rating at SGL-1, which was initiated in December 2003.
- (2) In March 2006, S&P upgraded the Senior Unsecured and Corporate Credit rating from BB- to BB+, a two notch upgrade. At the same time, S&P revised its outlook from Positive to Stable on all associated ratings, affirmed the short-term speculative-grade rating at B-1 and upgraded the ratings on Subordinated debt from B to BB- and Preferred Stock from B- to B+. As a result of the rating change, S&P removed Xerox from Credit Watch in March 2006.
- (3) In August 2006, Fitch upgraded its debt ratings and assigned a stable outlook on Xerox. Fitch had upgraded the senior unsecured debt of Xerox from BB+ to BBB- and also upgraded the Trust Preferred securities from BB- to BB, both one notch upgrades. In March 2006, Fitch affirmed its ratings and positive outlook on Xerox in conjunction with its 2016 Senior Notes offering. Fitch had upgraded the senior unsecured debt of Xerox from BB to BB+, and also upgraded the Trust Preferred securities from B+ to BB-, both one notch upgrades in August 2005.

Our credit ratings, which are periodically reviewed by major rating agencies, have substantially improved over the past three years. Even though as of September 30, 2006, our current Moody's and S&P credit ratings still remain below investment grade, we expect our management strategies will return the company to investment grade in the future.

### *Recently Issued Senior Notes*

Refer to Note 12-Debt in the Condensed Consolidated Financial Statements for additional information regarding the 2016 Senior Notes, 2017 Senior Notes and Floating 2009 Senior Notes.

### *Acquisitions*

Refer to Note 4-Acquisitions and Note 16-Subsequent Event in the Condensed Consolidated Financial Statements for additional information regarding our year-to-date 2006 acquisition activities.

### *Swap Termination*

In first quarter 2006, we terminated interest rate swaps with a notional value of \$400 million and a fair value of \$8 million, including accrued interest of less than \$1. The terminated swaps were previously designated and accounted for as fair value hedges against the Senior Notes due in 2010 and 2013. Accordingly, the corresponding \$8 million fair value adjustment to the Senior Notes is being amortized to interest expense over the remaining term of the notes.

### *Ridge Re Commutation*

In first quarter 2006, Ridge Re, a wholly owned subsidiary included in our net investment in discontinued operations (within Other long-term assets), completed an agreement to transfer its obligations under its remaining reinsurance agreement, together with related investments held in trust, to another insurance company as part of a complete exit from this business. Refer to Note 5-Divestitures and Other Sales in the Condensed Consolidated Financial Statements for further information.

### *Summary—Financial Flexibility and Liquidity:*

Our liquidity is a function of our ability to successfully generate cash flows from a combination of efficient operations and improvement therein, funding from third parties, access to capital markets, securitizations and borrowings secured by our finance receivables portfolios. As of September 30, 2006, total cash, cash equivalents and short-term investments was \$1.5 billion and our borrowing capacity under our 2006 Credit Facility was \$1.235 billion, reflecting no outstanding borrowings and \$15 million letters of credit that have been utilized. We also have funding available through various secured borrowing arrangements. We believe our liquidity (including operating and other cash flows that we expect to generate) will be sufficient to meet operating cash flow and capital expenditure requirements as they occur and to satisfy all scheduled debt maturities for at least the next twelve months. Our ability to maintain positive liquidity going forward depends on our ability to continue to generate cash from operations and access to the financial markets, both of which are subject to general economic, financial, competitive, legislative, regulatory and other market factors that are beyond our control.

### **Financial Risk Management**

We are exposed to market risk from foreign currency exchange rates and interest rates, which could affect operating results, financial position and cash flows. We manage our exposure to these market risks through our regular operating and financing activities and, when appropriate, through the use of derivative financial instruments. These derivative financial instruments are utilized to hedge economic exposures as well as reduce earnings and cash flow volatility resulting from shifts in market rates. As permitted, certain of these derivative contracts have been designated for hedge accounting treatment under SFAS No. 133. However, certain of these instruments do not qualify for hedge accounting treatment and, accordingly, our results of operations are exposed to some level of volatility. The level of volatility will vary with the type and amount of derivative hedges outstanding, as well as fluctuations in the currency and interest rate market during the period.

We enter into limited types of derivative contracts, including interest rate and cross currency interest rate swap agreements, and interest rate collars to manage interest rate exposures; foreign currency spot, forward, swap and option contracts to manage foreign currency exposures. The fair market values of all our derivative contracts change with fluctuations in interest rates and/or currency rates and are designed so that any changes in their values are offset by changes in the values of the underlying exposures. Derivative financial instruments are held solely as risk management tools and not for trading or speculative purposes.

By their nature, all derivative instruments involve, to varying degrees, elements of market and credit risk not recognized in our financial statements. The market risk associated with these instruments resulting from currency exchange and interest rate movements is expected to offset the market risk of the underlying transactions, assets and liabilities being hedged. We do not believe there is a significant risk of loss in the event of non-performance by derivative counterparties because these transactions are executed with a diversified group of major financial institutions. Further, our policy is to deal with counterparties having a minimum investment-grade or better credit rating. Credit risk is managed through the continuous monitoring of exposures to such counterparties.

Some of our derivative and other material contracts at September 30, 2006 require us to post cash collateral or maintain minimum cash balances in escrow. These cash amounts are reported in our Condensed Consolidated Balance Sheets within Other current assets or Other long-term assets, depending on when the cash will be contractually released.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The information set forth under the caption “Financial Risk Management” on Page 40 of this Quarterly Report on Form 10-Q is hereby incorporated by reference.

### **Item 4. Controls and Procedures**

#### **(a) Evaluation of Disclosure Controls and Procedures**

The Company’s management evaluated, with the participation of our principal executive officer and principal financial officer, or persons performing similar functions, the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as of the end of the period covered by this report. Based on this evaluation, our principal executive officer and principal financial officer have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective to ensure that



information we are required to disclose in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms relating to Xerox Corporation, including our consolidated subsidiaries, and was accumulated and communicated to the Company's management, including the principal executive officer and principal financial officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

(b) Changes in Internal Controls

In connection with the evaluation required by paragraph (d) of Rule 13a-15 under the Exchange Act, there was no change identified in our internal control over financial reporting that occurred during the last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Item 1. Legal Proceedings**

The information set forth under Note 14 contained in the “Notes to Condensed Consolidated Financial Statements” of this Quarterly Report on Form 10-Q is incorporated by reference in answer to this Item.

**Item 1A. Risk Factors**

Reference is made to the Risk Factors set forth in Part I, Item 1A of our 2005 Annual Report and Part II, Item 1A of our Quarterly Report on Form 10-Q for the quarter ended June 30, 2006. The Risk Factors remain applicable from our 2005 Annual Report and June 30, 2006 Quarterly Report with the exception of the following change:

***We need to maintain adequate liquidity in order to have sufficient cash to meet operating cash flow requirements and to repay maturing debt and other obligations. If we fail to comply with the covenants contained in our various borrowing agreements, it may adversely affect our liquidity, results of operations and financial condition.***

Our liquidity is a function of our ability to successfully generate cash flows from a combination of efficient operations and improvement therein, funding from third parties, access to capital markets, securitizations and borrowings secured by our finance receivables portfolios. As of September 30, 2006, total cash, cash equivalents and short-term investments was \$1.5 billion, and our borrowing capacity under our 2006 Credit Facility was \$1.235 billion, reflecting no outstanding borrowings and \$15 million of letters of credit that have been utilized. We also have funding available through various secured borrowing arrangements. We believe our liquidity (including operating and other cash flows that we expect to generate) will be sufficient to meet operating requirements as they occur and to satisfy all scheduled debt maturities for at least the next twelve months; however, our ability to maintain sufficient liquidity going forward depends on our ability to generate cash from operations and access to the capital markets, both of which are subject to general economic, financial, competitive, legislative, regulatory and other market factors that are beyond our control.

The 2006 Credit Facility contains affirmative and negative covenants including limitations on: (i) liens of Xerox and certain of our subsidiaries securing debt, (ii) certain fundamental changes to corporate structure, (iii) changes in nature of business and (iv) limitations on debt incurred by certain subsidiaries. The 2006 Credit Facility contains financial maintenance covenants, including maximum leverage (debt for borrowed money divided by consolidated EBITDA, as defined) and a minimum interest coverage ratio (consolidated EBITDA divided by consolidated interest expense, as defined). The indentures governing our outstanding senior notes contain affirmative and negative covenants including limitations on: issuance of secured debt and preferred stock; investments and acquisitions; mergers; certain transactions with affiliates; creation of liens; asset transfers; hedging transactions; payment of dividends and certain other payments. They do not, however, contain any financial maintenance covenants, except the fixed charge coverage ratio applicable to certain types of payments. Our U.S. Loan Agreement with General Electric Capital Corporation (“GECC”) (effective through 2010) relating to our customer financing program (the “Loan Agreement”) provides for loans secured by eligible finance receivables up to \$5 billion outstanding at any time. As of September 30, 2006, \$1.7 billion was outstanding under the Loan Agreement, including similar loan agreements with GE in the U.K. and Canada. These agreements incorporate the financial maintenance covenants contained in the 2006 Credit Facility and contain other affirmative and negative covenants.

At September 30, 2006, we were in full compliance with the covenants and other provisions of the 2006 Credit Facility, the senior notes and the Loan Agreement and, expect to remain in full compliance for at least the next twelve months. Any failure to be in compliance with any material provision or covenant of the 2006 Credit Facility or the senior notes could have a material adverse effect on our liquidity, results of operations and financial condition. Failure to be in compliance with the covenants in the Loan Agreement, including the financial maintenance covenants incorporated from the 2006 Credit Facility, would result in an event of termination under the Loan Agreement and in such case GECC would not be required to make further loans to us. If GECC were to make no further loans to us, and assuming a similar facility was not established and that we were unable to obtain replacement financing in the public debt markets, it could materially adversely affect our liquidity and our ability to fund our customers’ purchases of our equipment and this could materially adversely affect our results of operations.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

### (a) Sale of Unregistered Securities During Quarter Ended September 30, 2006

During the quarter ended September 30, 2006, registrant issued the following securities in transactions that were not registered under the Securities Act of 1933, as amended (the "Act").

- (a) Securities issued on July 14, 2006: Registrant issued 38,016 deferred stock units ("DSU"), representing the right to receive shares of Common Stock, par value \$1 per share, at a future date.
- (b) No underwriters participated. The DSUs were issued to each of the non-employee Directors of Registrant: Glenn A. Britt, Richard J. Harrington, William Curt Hunter, Vernon E. Jordan, Jr., Hilmar Kopper, Ralph S. Larsen, Robert A. McDonald, N. J. Nicholas, Jr., Ann N. Reese and Mary Agnes Wilderrotter.
- (c) The DSUs were issued at a deemed purchase price of \$13.56 per DSU (aggregate price \$515,497), based upon the market value of our Common Stock on the date of issuance, in payment of the semi-annual Directors' fees pursuant to Registrant's 2004 Equity Compensation Plan for Non-Employee Directors.
- (d) Exemption from registration under the Act was claimed based upon Section 4(2) as a sale by an issuer not involving a public offering.

### (b) Issuer Purchases of Equity Securities during the Quarter ended September 30, 2006

#### *Repurchases of Xerox Common Stock, par value \$1.00 per Share*

|                               | <i>Total Number of<br/>Shares Purchased</i> | <i>Average Price Paid<br/>per Share<sup>(1)</sup></i> | <i>Total Number of<br/>Shares Purchased as<br/>Part of Publicly<br/>Announced Plans or<br/>Programs<sup>(2)</sup></i> | <i>Approximate Dollar<br/>Value of Shares That<br/>May Yet Be<br/>Purchased under the<br/>Plans or<br/>Programs<sup>(2)</sup></i> |
|-------------------------------|---|---|---|---|
| <i>July 1 through 31</i>      | <b>982,900</b>                              | <b>\$ 13.5210</b>                                     | <b>982,900</b>  | <b>\$ 592,047,273</b>   |
| <i>August 1 through 31</i>    | <b>7,284,300</b>                            | <b>14.4348</b>  | <b>7,284,300</b>  | <b>486,900,076</b>  |
| <i>September 1 through 30</i> | <b>7,080,468</b>                            | <b>\$ 15.0503</b>                                     | <b>7,080,468</b>  | <b>\$ 380,336,585</b>   |
| <b>Total</b>                  | <b>15,347,668</b>                           |   | <b>15,347,668</b>   |   |

<sup>(1)</sup> Exclusive of fees and costs.

<sup>(2)</sup> On January 24, 2006, our Board of Directors authorized a Stock Repurchase Program covering the repurchase of up to \$500 million of our common stock, par value \$1.00 per share, through the period ending December 31, 2006. The \$500 million is exclusive of fees and expenses. On July 24, 2006, our Board of Directors authorized another Stock Repurchase Program covering the repurchase of up to \$500 million of our common stock, par value \$1.00 per share, through the period ending July 31, 2007. The \$500 million is exclusive of fees and expenses. The repurchases under these two programs may be made on the open market or through negotiated transactions. We expect to repurchase stock primarily through open-market purchases. Open-market repurchases will be made in compliance with the Securities and Exchange Commission's Rule 10b-18, and are subject to market conditions as well as applicable legal and other considerations.

## Item 5. Other Information

### *Renewal of Rule 10b5-1 Plans*

Registrant has been advised on October 27, 2006 that Anne M. Mulcahy, its Chairman and Chief Executive Officer, and Ursula M. Burns, Senior Vice President and President, Business Group Operations, have each entered into a pre-arranged plan with the Smith Barney Division of Citigroup Global Markets Inc. to sell a small portion of their respective equity holdings in Registrant. These plans were adopted in compliance with Rule 10b5-1 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Under her plan, Mulcahy will sell up to 257,577 shares of Registrant's common stock in 2007. These shares will be acquired through the exercise of employee stock options granted in 2001 and represent about 5% of the total shares and options of Registrant that she owns. Under her plan, Burns will sell up to 280,400 shares of Registrant's common stock acquired through the exercise of stock options granted in 2003. Her planned sales will also occur in 2007 and represent about 30% of the total shares and options of Registrant that she owns.

Both Mulcahy and Burns entered into similar plans in 2005, which are scheduled to expire by their terms by the end of 2006. Mulcahy and Burns elected to participate in the planned selling program for diversification and tax planning purposes. Including direct purchases of common stock, their stock ownership level of Registrant's common stock is in excess of Registrant's mandatory equity holding requirements. Transactions by Mulcahy and Burns under their Rule 10b5-1 plans will be publicly disclosed with the SEC through Form 4 filings.

Rule 10b5-1 of the Exchange Act allows persons, including executive officers and directors, to adopt written, pre-arranged stock trading plans when they do not have material, non-public information. Registrant will disclose if it is notified that additional executive officers or directors have entered into Rule 10b5-1 plans.

## Item 6. Exhibits

Exhibit 3(i) Restated Certificate of Incorporation of Registrant filed with the Department of State of the State of New York on November 7, 2003 as amended by Certificate of Amendment to Certificate of Incorporation filed with the Department of State of New York on August 19, 2004.

Incorporated by reference to Exhibit 3(a) to Registrant's Annual Report on Form 10-K for the Year Ended December 31, 2004.

Exhibit 3(ii) By-Laws of Registrant, as amended through December 10, 2003.

Incorporated by reference to Exhibit 4(a)(2) to Registrant's Registration Statement No. 333-111623.

Exhibit 10(b)(3) Amendment No. 1 to Registrant's 1991 Long-Term Incentive Plan.

Exhibit 10(d)(1) Registrant's 2004 Equity Compensation Plan for Non-Employee Directors, as amended through October 12, 2006.

Exhibit 10(e)(11) Amendment No. 1 to the Restatement of Registrant's 2004 Performance Incentive Plan.

Exhibit 10(g)(4) Amendment No. 4 to the 2004 Restatement of the Registrant's Unfunded Supplemental Executive Retirement Plan.

Exhibit 10(j)(2) Amendment No. 3 to Registrant's Universal Life Plan.

Exhibit 12 Computation of Ratio of Earnings to Fixed Charges and Computation of Ratio of Earnings to Combined Fixed Charges and Preferred Stock Dividends.

Exhibit 31 (a) Certification of CEO pursuant to Rule 13a-14(a) or Rule 15d-14(a).

(b) Certification of CFO pursuant to Rule 13a-14(a) or Rule 15d-14(a).

Exhibit 32 Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**XEROX CORPORATION**  
(Registrant)

Date: October 27, 2006

By: \_\_\_\_\_ /s/ GARY R. KABURECK  
Gary R. Kabureck  
Vice President and Chief  
Accounting Officer  
*(Principal Accounting Officer)*

## EXHIBITS

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AMENDMENT NO. 1  
TO THE  
XEROX CORPORATION 1991 LONG-TERM INCENTIVE PLAN

WITNESSETH:

WHEREAS, Xerox Corporation (the "Company") has established the Xerox Corporation 1991 Long-Term Incentive Plan, as amended through October 9, 2000 (hereinafter referred to as the "Plan"), and

WHEREAS, the Company desires to amend the Plan,

NOW, THEREFORE, Section 6 of the Plan is hereby amended to read in its entirety as follows:

**"6. Adjustments and Reorganizations**

(a) If the Company shall at any time change the number of issued shares without new consideration to the Company (such as by stock dividend, stock split, recapitalization, reorganization, exchange of shares, liquidation, combination or other change in corporate structure affecting the shares) or make a distribution of cash or property which has a substantial impact on the value of issued shares (other than by normal cash dividends), such change shall be made with respect to (i) the aggregate number of shares that may be issued under the Plan; (ii) the number of shares subject to awards of a specified type or to any individual under the Plan; and/or (iii) the price per share for any outstanding stock options, SARs and other awards under the Plan.

(b) Except as otherwise provided in subsection 6(a) above, notwithstanding any other provision of the Plan, and without affecting the number of shares reserved or available hereunder, the Committee shall authorize the issuance, continuation or assumption of outstanding stock options, SARs and other awards under the Plan or provide for other equitable adjustments after changes in the shares resulting from any merger, consolidation, sale of all or substantially all assets, acquisition of property or stock, recapitalization, reorganization or similar occurrence in which the Company is the continuing or surviving corporation, upon such terms and conditions as it may deem necessary to preserve the rights of the holders of awards under the Plan.

(c) In the case of any sale of all or substantially all assets, merger, consolidation or combination of the Company with or into another corporation other than a transaction in which the Company is the continuing or surviving corporation and which does not result in the outstanding shares being converted into or exchanged for different securities, cash or other property, or any combination thereof (an "Acquisition"), any individual holding an outstanding award under the Plan, including any Optionee who holds an outstanding Option, shall have the right (subject to the provisions of the Plan and any limitation applicable to the award) thereafter, and for Optionees during the term of the Option upon the exercise thereof, to receive the Acquisition Consideration (as defined below) receivable upon the Acquisition by a holder of the number of applicable shares which would have been obtained upon exercise of the Option or portion thereof or obtained pursuant to the terms of the applicable award, as the case may be, immediately prior to the Acquisition. The term "Acquisition Consideration" shall mean the kind and amount of shares of the surviving or new corporation, cash, securities, evidence of indebtedness, other property or any combination thereof receivable in respect of one share of the Company upon consummation of an Acquisition."

The foregoing amendment is effective as of the date hereof. In all other respects, the Plan shall remain unchanged.

IN WITNESS WHEREOF, the Company has caused this Amendment to be signed as of the 13th day of October, 2006.

XEROX CORPORATION

*Patricia M. Nazemetz*

By: \_\_\_\_\_

Vice President

**XEROX CORPORATION**  
**2004 EQUITY COMPENSATION PLAN FOR NON-EMPLOYEE DIRECTORS**

**1. Purpose**

The purpose of the Xerox 2004 Equity Compensation Plan for Non-Employee Directors (the "Plan") is to provide the means whereby Xerox Corporation (the "Company") may include the Company's equity in the total compensation of non-employee members of the Company's Board of Directors ("Board").

**2. Effective Date and Term of Plan**

This Plan shall be effective as of May 20 2004, subject to the approval of the Company's shareholders at the 2004 annual meeting and remain in effect until the earlier of: (i) the date when no additional shares are available for issuance under the Plan; or (ii) the date when the Board terminates the Plan in accordance with Section 10.

**3. Eligibility**

Any person who is a Non-Employee Director of the Company shall be eligible to receive an Award under the Plan (each a "Participant"). For purposes of the Plan, Non-Employee Director shall mean a member of the Board who is not at the time also an employee of the Company or any of its direct or indirect majority-owned subsidiaries (regardless of whether such subsidiary is organized as a corporation, partnership or other entity).

**4. Administration of the Plan**

The Plan shall be administered by the Board of Directors of the Company upon advice of the Board's Governance Committee. Subject to the express provisions of the Plan, the Board shall have full and exclusive power to do all things necessary or desirable in connection with the administration of the Plan, including, without limitation:

(a) to prescribe, amend and rescind rules relating to the Plan and to define terms not otherwise defined herein;

(b) to approve the form of documentation used to evidence any grant awarded hereunder, including providing for such terms as it considers necessary or desirable;

(c) to establish and verify the extent of satisfaction of any conditions to exercisability applicable to stock options and stock appreciation rights ("SARs") or to receipt or vesting of stock grants;

(d) to determine whether, and the extent to which, adjustments are required pursuant to Section 8 hereof; and

(e) to interpret and construe the Plan, any rules and regulations under the Plan and the terms and conditions of any stock option or stock grant awarded hereunder, and to make exceptions to any procedural provisions in good faith and for the benefit of the Company.

All determinations, interpretations, and other decisions under or with respect to the Plan shall be final, conclusive and binding upon the Company, all Participants and any holder or beneficiary of any Award, as hereinafter defined, under the Plan. The Board may consider such factors as it deems relevant, in its sole and absolute discretion, in making such decisions, determinations and interpretations including, without limitation, the recommendations or advice of any officer or other employee of the Company and such attorneys, consultants and accountants as it may select.

All questions pertaining to the construction, regulation, validity and effect of the Plan shall be determined in accordance with the laws of the state of New York and applicable Federal law and the relevant rules of the New York Stock Exchange, Inc. ("NYSE").



## 5. Shares Subject to the Plan

A total number of 1,000,000 shares of Common Stock<sup>1</sup>, par value \$1.00, as presently constituted, subject to adjustment as provided in Section 8, of the Company shall become available for issuance under the Plan. Provided, however, that any shares issued in connection with options or SARs shall be counted against this limit as 0.6 shares for each one (1) share issued.

For purposes of the preceding paragraph, the following shall not be counted against shares available for issuance under the Plan: (i) settlement of SARs in cash or any form other than shares and (ii) payment in shares of dividends and dividend equivalents in conjunction with outstanding awards.

In determining shares available for issuance under the Plan, any Awards that are cancelled, forfeited or lapse shall become eligible again for issuance under the Plan. Upon exercise of SARs, only the shares issued shall be counted against the available share limit.

Any shares issued under the plan may consist in whole or in part, of authorized and unissued shares or of treasury shares, and no fractional shares shall be issued under the Plan. Cash may be paid in lieu of any fractional shares in settlements of Awards under the Plan.

## 6. Awards

The Board shall determine the type of award(s) to be made to each Non-Employee Director under the Plan and shall approve the terms and conditions governing such awards through the issuance of an award agreement. Awards may be granted singly, in combination, or in tandem so that the settlement or payment of one automatically reduces or cancels the other. However, under no circumstances may stock option awards be made which provide by their terms for the automatic award of additional stock options upon the exercise of such awards, including, without limitation, "reload options."

The following is a list of awards that may be granted, either individually or collectively, to Participants pursuant to the provisions of the Plan ("Awards").

(a) Deferred Stock Unit ("DSU") is a bookkeeping entry that represents the right to receive one share of Common Stock at a future date, such as termination of Board service. Outright grants may be made as part of the Non-Employee Director's annual compensation for services rendered or as a result of a voluntary election by the Non-Employee Director to defer cash compensation otherwise payable to him or her. DSUs will include the right to receive dividend equivalents which are credited in the form of additional DSUs payable in Common Stock following termination of Board service.

(b) Stock Option is a grant of a right to purchase a specified number of shares of Common Stock during a specified period no longer than seven years. The purchase price of each option shall not be less than 100% of Fair Market Value on the effective date of grant. The price at which shares of Common Stock may be purchased under a Stock Option shall be paid in full at the time of the exercise in cash or shares, including tendering (either actually or by attestation) Common Stock or surrendering a Stock Award valued at Fair Market Value, as defined herein, on the date of surrender. A Stock Option may be exercised in whole or in installments on the earliest of: i) the vesting schedule established by the Board; or ii) the death of the Non-Employee Director.

Notwithstanding any provision of the Plan, a repricing of a Stock Option shall not be allowed by the Board.

Fair Market Value for all purposes under the Plan shall mean the average of the high and low prices of Common Stock as reported in the Wall Street Journal in the New York Stock Exchange Composite Transactions or similar successor consolidated transactions report for the relevant date, or if no sales of Common Stock were made on said exchange on that date, the average of the high and low prices of Common Stock as reported in said composite transaction report for the preceding day on which sales of Common Stock were made on said exchange. Under no circumstance shall Fair Market Value be less than the par value of the Common Stock.

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<sup>1</sup> 1,000,000 reflects the number of shares if all grants were made in "whole value" shares (e.g., deferred stock units). If all grants were made in the form of options or SARs, the number available is 1,666,667.

(c) Stock Appreciation Right (SAR) is a right to receive a payment, in cash and/or Common Stock, as determined by the Board, equal to the excess of the Fair Market Value of a specified number of shares of Common Stock on the date the SAR is exercised over the Fair Market Value on the effective date of grant of the SAR as set forth in the applicable award agreement. The maximum term for SARs under the Plan is seven years.

(d) Stock Award is an Award made in stock. All or part of any Stock Award may be subject to conditions established by the Board and set forth in the award agreement which may include, but is not limited to, continuous service with the Company.

#### 7. Dividend and Dividend Equivalents

At the Board's discretion, Awards denominated in Common Stock may earn dividends or dividend equivalents paid currently in cash or shares of Common Stock or credited to an account established by the Board in the name of the Non-Employee Director and converted into additional DSUs. Any crediting of dividends or dividend equivalents may be subject to such restrictions and conditions as the Board may establish, including reinvestment in additional shares or share equivalents.

#### 8. Adjustments and Reorganizations

***(a) If the Company shall at any time change the number of issued shares without new consideration to the Company (such as by stock dividend, stock split, recapitalization, reorganization, exchange of shares, liquidation, combination or other change in corporate structure affecting the shares) or make a distribution of cash or property which has a substantial impact on the value of issued shares (other than by normal cash dividends), such change shall be made with respect to (i) the aggregate number of shares that may be issued under the Plan; (ii) the number of shares subject to awards of a specified type or to any individual under the Plan; and/or (iii) the price per share for any outstanding stock options, SARs and other awards under the Plan.***

(b) Except as otherwise provided in subsection 8(a) above, notwithstanding any other provision of the Plan, and without affecting the number of shares reserved or available hereunder, the Committee shall authorize the issuance, continuation or assumption of outstanding stock options, SARs and other awards under the Plan or provide for other equitable adjustments after changes in the shares resulting from any merger, consolidation, sale of all or substantially all assets, acquisition of property or stock, recapitalization, reorganization or similar occurrence in which the Company is the continuing or surviving corporation, upon such terms and conditions as it may deem necessary to preserve the rights of the holders of awards under the Plan.

(c) In the case of any sale of all or substantially all assets, merger, consolidation or combination of the Company with or into another corporation other than a transaction in which the Company is the continuing or surviving corporation and which does not result in the outstanding shares being converted into or exchanged for different securities, cash or other property, or any combination thereof (an "Acquisition"), any individual holding an outstanding award under the Plan, including any Optionee who holds an outstanding Option, shall have the right (subject to the provisions of the Plan and any limitation applicable to the award) thereafter, and for Optionees during the term of the Option upon the exercise thereof, to receive the Acquisition Consideration (as defined below) receivable upon the Acquisition by a holder of the number of applicable shares which would have been obtained upon exercise of the Option or portion thereof or obtained pursuant to the terms of the applicable award, as the case may be, immediately prior to the Acquisition. The term "Acquisition Consideration" shall mean the kind and amount of shares of the surviving or new corporation, cash, securities, evidence of indebtedness, other property or any combination thereof receivable in respect of one share of the Company upon consummation of an Acquisition.

#### 9. Transferability and Exercisability

Except as otherwise provided herein, all Awards under the Plan shall be nontransferable and shall not be assignable, alienable, saleable or otherwise transferable by the Non-Employee Director other than by will or the laws of descent and distribution except pursuant to a domestic relations order entered by a court of competent jurisdiction. Notwithstanding the preceding sentence, the Board may provide that any Stock Option Award may be transferable by the Participant to family members or family trusts established by the Participant.

Except as otherwise provided herein, during the life of the Non-Employee Director, Awards under the Plan shall be exercisable only by him or her except as otherwise determined by the Board. In addition, if so permitted by the Board, Non-Employee Directors may designate a beneficiary to exercise the rights of the Non-Employee Director and receive any distributions under the Plan upon the death of the Non-Employee Director.

#### 10. Amendment and Termination of Plan

The Board may periodically amend the Plan as it deems appropriate, without further action by the Company's shareholders, except to the extent required by applicable law. Notwithstanding the foregoing, and subject to adjustment pursuant to Section 8, the Plan may not be amended to materially increase the number of shares of Common Stock authorized for issuance under the Plan, unless any such amendment is approved by the Company's shareholders.

Notwithstanding the foregoing, an amendment that constitutes a "material revision", as defined by the rules of the NYSE, shall be submitted to the Company's shareholders for approval. In addition, any revision that deletes or limits the scope of the provision in Section 6 prohibiting repricing of options will be considered a material revision.

The Plan may be terminated at such time as the Board may determine. Amendments or termination of the Plan will not affect the rights and obligations arising under Stock Options or other Stock Awards theretofore granted and then in effect without the Participant's consent.

#### 11. Term of Award

The term of each Award is determined by the Board; provided, however, that the term of any Stock Option or SAR shall not be greater than seven years from the effective date of grant.

#### 12. Cancellation or Suspension of an Award

The Board shall have the full power and authority to determine under what circumstances any Award shall be canceled or suspended (e.g., activity by Non-Employee Directors which constitutes a conflict of interest with the Company or is in violation of Company policies).

#### 13. Deferred Settlement

The Board may require or permit Participants to elect to defer the issuance of shares or the settlement of Awards in cash under such rules and procedures as it may establish under the Plan. It may also provide that deferred settlements include the payment or crediting of interest on the deferral amounts or the payment or crediting of dividend equivalents on deferred settlements denominated in shares.

#### 14. Unfunded Plan

Unless otherwise determined by the Board, the Plan shall be unfunded and shall not create (or be construed to create) a trust or a separate fund or funds. The Plan shall not establish any fiduciary relationship between the Company and any Participant or other person. To the extent any person holds any rights by virtue of a grant awarded under the Plan, such right (unless otherwise determined by the Board) shall be no greater than the right of an unsecured general creditor of the Company.

#### 15. General Restriction

Each award shall be subject to the requirement that, if at any time the Board shall determine, in its sole discretion, that the listing, registration or qualification of any Award under the Plan upon any securities exchange or under any state or federal law, or the consent or approval of any government regulatory body, is necessary or desirable as a condition of, or in connection with, the granting of such Award or the exercise settlement thereof, such Award may not be granted, exercised or settled in whole or in part unless such listing, registration, qualification, consent or approval shall have been effected or obtained free of any conditions not acceptable to the Board.

#### 16. Governing Law

The validity, construction and effect of the Plan and any actions taken or relating to the Plan shall be determined in accordance with the laws of the state of New York and applicable Federal law.

#### 17. Successors and Assigns

The Plan shall be binding on all successors and permitted assigns of a Participant, including, without limitation, the estate of such Participant and the executor, administrator or trustee of such estate, or any receiver or trustee in bankruptcy or representative of such Participant's creditors.

## 18. Rights as a Shareholder

A Participant shall have no rights as a shareholder until he or she becomes the holder of record of Common Stock.

## 19. Change in Control

Notwithstanding anything to the contrary in the Plan, the following shall apply to all awards granted and outstanding under the Plan:

### A. Definitions

The following definitions shall apply to this Section 19:

A “Change in Control”, unless otherwise defined by the Board, shall be deemed to have occurred if

(a) any “person”, as such term is used in Section 13(d) and 14(d) of the 1934 Act, other than (1) the Company, (2) any trustee or other fiduciary holding securities under an employee benefit plan of the Company, (3) any company owned, directly or indirectly, by the shareholders of the Company in substantially the same proportions as their ownership of stock of the Company, or (4) any person who becomes a “beneficial owner” (as defined below) in connection with a transaction described in clause (1) of subparagraph (c) below, is or becomes the “beneficial owner” (as defined in Rule 13d-3 under the 1934 Act), directly or indirectly, of securities of the Company (not including in the securities beneficially owned by such person any securities acquired directly from the Company or its affiliates) representing 20 percent or more of the combined voting power of the Company’s then outstanding voting securities;

(b) the following individuals cease for any reason to constitute a majority of the directors then serving; individuals who on May 20, 2004 constitute the Board and any new director (other than a director whose initial assumption of office is in connection with an actual or threatened election contest, including but not limited to a consent solicitation, relating to the election of directors of the Company) whose appointment or election by the Board or nomination for election by the Company’s shareholders was approved or recommended by a vote of at least two-thirds of the directors then still in office who were directors on May 20, 2004, or whose appointment, election or nomination for election was previously so approved or recommended;

(c) there is consummated a merger or consolidation of the Company or any direct or indirect subsidiary of the Company with any other corporation, other than (1) a merger or consolidation which results in the directors of the Company immediately prior to such merger or consolidation continuing to constitute at least a majority of the board of directors of the Company, the surviving entity or any parent thereof or (2) a merger or consolidation effected to implement a recapitalization of the Company (or similar transaction) in which no person is or becomes the beneficial owner, directly or indirectly, of securities of the Company (not including in the securities beneficially owned by such person any securities acquired directly from the Company or its affiliates) representing 20% or more of the combined voting power of the Company’s then outstanding securities; or

(d) the shareholders of the Company approve a plan of complete liquidation or dissolution of the Company or there is consummated an agreement for the sale or disposition by the Company of all or substantially all of the Company’s assets, other than a sale or disposition by the Company of all or substantially all of the Company’s assets to an entity, at least 50% of the combined voting power of the voting securities of which are owned by stockholders of the Company in substantially the same proportions as their ownership of the Company immediately prior to such sale.

“CIC Price” shall mean the higher of (a) the highest price paid for a share of the Company’s Common Stock in the transaction or series of transactions pursuant to which a Change in Control of the Company shall have occurred, or (b) the highest price paid for a share of the Company’s Common Stock during the 60-day period immediately preceding the date upon which the event constituting a Change in Control shall have occurred as reported in The Wall Street Journal in the New York Stock Exchange Composite Transactions or similar successor consolidated transactions report.

### B. Acceleration of Vesting and Payment of Stock Options, SARs, DSUs and Dividend Equivalents

Upon the occurrence of an event constituting a Change in Control, all stock options and SARs (to the extent the CIC Price exceeds the exercise price), DSUs and dividend equivalents outstanding on such date shall become 100% vested and shall be paid in cash as soon as may be practicable. Upon such payment, such awards and any related stock options shall be cancelled.

The amount of cash to be paid shall be determined (i) in the case of stock options by multiplying the number of stock options by the difference between the exercise price and the CIC Price, (ii) in the case of DSUs by multiplying the number of DSUs by the CIC Price and (iii) in the case of SARs, the difference between the exercise price of the related option per share and the CIC Price.

C. Notwithstanding the foregoing, any stock option and SARs held by a director subject to Section 16 of the Securities Exchange Act of 1934, as amended ("1934 Act"), which have been outstanding less than six months (or such other period as may be required by the 1934 Act) upon the occurrence of an event constituting a Change in Control shall not be paid in cash until the expiration of such period, if any, as shall be required pursuant to such Section, and the amount to be paid shall be determined by multiplying the number of SARs, stock options, or unexercised shares under such stock options, as the case may be, by the CIC Price determined as though the event constituting the Change in Control had occurred on the first day following the end of such period.

Section 409A of the Internal Revenue Code.

Notwithstanding any other provision of the Plan, no election by any participant or beneficiary, and no payment to any individual, shall be permitted under the Plan if such election or payment would cause any amount to be taxable under section 409A of the Internal Revenue Code with respect to any individual.

AMENDMENT NO. 1  
TO THE  
RESTATEMENT OF  
XEROX CORPORATION 2004 PERFORMANCE INCENTIVE PLAN

WITNESSETH:

WHEREAS, Xerox Corporation (the "Company") has established the Xerox Corporation 2004 Performance Incentive Plan, as amended and restated as of December 6, 2005 (hereinafter referred to as the "Plan"), and

WHEREAS, the Company desires to amend the Plan,

NOW, THEREFORE, Section 6 of the Plan is hereby amended to read in its entirety as follows:

"6. Adjustments and Reorganizations

(a) If the Company shall at any time change the number of issued shares without new consideration to the Company (such as by stock dividend, stock split, recapitalization, reorganization, exchange of shares, liquidation, combination or other change in corporate structure affecting the shares) or make a distribution of cash or property which has a substantial impact on the value of issued shares (other than by normal cash dividends), such change shall be made with respect to (i) the aggregate number of shares that may be issued under the Plan; (ii) the number of shares subject to awards of a specified type or to any individual under the Plan; and/or (iii) the price per share for any outstanding stock options, SARs and other awards under the Plan.

(b) Except as otherwise provided in subsection 6(a) above, notwithstanding any other provision of the Plan, and without affecting the number of shares reserved or available hereunder, the Committee shall authorize the issuance, continuation or assumption of outstanding stock options, SARs and other awards under the Plan or provide for other equitable adjustments after changes in the shares resulting from any merger, consolidation, sale of all or substantially all assets, acquisition of property or stock, recapitalization, reorganization or similar occurrence in which the Company is the continuing or surviving corporation, upon such terms and conditions as it may deem necessary to preserve the rights of the holders of awards under the Plan.

(c) In the case of any sale of all or substantially all assets, merger, consolidation or combination of the Company with or into another corporation other than a transaction in which the Company is the continuing or surviving corporation and which does not result in the outstanding shares being converted into or exchanged for different securities, cash or other property, or any combination thereof (an "Acquisition"), any individual holding an outstanding award under the Plan, including any Optionee who holds an outstanding Option, shall have the right (subject to the provisions of the Plan and any limitation applicable to the award) thereafter, and for Optionees during the term of the Option upon the exercise thereof, to receive the Acquisition Consideration (as defined below) receivable upon the Acquisition by a holder of the number of applicable shares which would have been obtained upon exercise of the Option or portion thereof or obtained pursuant to the terms of the applicable award, as the case may be, immediately prior to the Acquisition. The term "Acquisition Consideration" shall mean the kind and amount of shares of the surviving or new corporation, cash, securities, evidence of indebtedness, other property or any combination thereof receivable in respect of one share of the Company upon consummation of an Acquisition."

The foregoing amendment is effective as of the date hereof. In all other respects, the Plan shall remain unchanged.

IN WITNESS WHEREOF, the Company has caused this Amendment to be signed as of the 13th day of October, 2006.

XEROX CORPORATION

*Patricia M. Nazemetz*

By: \_\_\_\_\_  
Vice President

AMENDMENT NO. 4  
TO THE  
2004 RESTATEMENT OF THE XEROX CORPORATION  
UNFUNDED SUPPLEMENTAL EXECUTIVE RETIREMENT PLAN

WITNESSETH:

WHEREAS, Xerox Corporation (the "Company") has adopted the Unfunded Supplemental Executive Retirement Plan, which is presently set forth in the "2004 Restatement of Xerox Corporation Unfunded Supplemental Executive Retirement Plan", as amended by Amendment Nos. 1 through 3 (the "Plan"),

WHEREAS, the Company desires to amend the Plan,

NOW, THEREFORE, the Plan is hereby amended as follows:

1. Section 9(A) shall be amended to read in its entirety as follows:

“(A) The spouse of a Participant who dies after completing the appropriate age and number of Years of Service pursuant to Section 5 while still employed by the Company shall be entitled to a survivor benefit, commencing on the death of the Participant, in an amount equal to 100% of the retirement benefit to which the Participant would have been entitled under the Plan if the Participant had retired on the last day of the month coincident with or next following the date of the Participant’s death and elected a 100% joint and survivor annuity.”

This amendment is effective as of the date hereof. In all other respects the Plan shall remain unchanged.

IN WITNESS WHEREOF, the Company has caused this Amendment to be executed on the 24th day of October, 2006.

XEROX CORPORATION

*Patricia M. Nazemetz*

By: \_\_\_\_\_  
Vice President

**AMENDMENT NO. 3  
TO THE  
XEROX UNIVERSAL LIFE PLAN**

WITNESSETH:

WHEREAS, Xerox Corporation (the "Company") has established the Xerox Universal Life Plan which is presently set forth in the "Xerox Universal Life Plan", as amended by Amendment Nos. 1 and 2 (hereinafter referred to as the "Plan"), and

WHEREAS, the Company desires to amend the Plan,

NOW, THEREFORE, the Plan is hereby amended as follows:

1. Section 1.20 shall be amended to read in its entirety as follows:

"1.20 "Plan" shall mean this Xerox Universal Life Plan, which shall be evidenced by this instrument, by each Participation Agreement and by the Metropolitan Life Insurance Company GVUL Plan Agreement which is hereby incorporated by reference."

2. Section 2.1(b) shall be amended to read in its entirety as follows:

"(b) For each Employee who becomes an Eligible Employee, coverage under an Insurance Policy shall begin on the first day of the month following the date such individual is designated as an Eligible Employee and a properly completed application is timely received by the Insurer in connection with the Insurance Policy (provided such application is received within the 60-day period following the date such application is mailed to the Employee )."

3. Section 2.1(c) shall be amended to read in its entirety as follows:

"(c) For each Eligible Employee who is hired as an Eligible Employee, coverage under an Insurance Policy shall begin on the first of the month coincident with or next following such Eligible Employee's date of hire and the timely receipt of a properly completed application by the Insurer (provided such application is received within the 60-day period following the date such application is mailed to the Employee)."

4. The title of Article VI shall be amended to read in its entirety as follows:

"Article VI

Termination, Amendment, Modification or Supplement of Plan"

This amendment is effective as of the date hereof. In all other respects the Plan shall remain unchanged.

IN WITNESS WHEREOF, the Company has caused this Amendment to be signed as of the 1st day of August, 2006.

XEROX CORPORATION

*Patricia M. Nazemetz*

By: \_\_\_\_\_  
Vice President



## XEROX CORPORATION

The ratio of earnings to fixed charges, the ratio of earnings to combined fixed charges and preferred stock dividends, as well as any deficiency of earnings are determined using the following applicable factors:

**Earnings available for fixed charges** are calculated first, by determining the sum of: (a) income (loss) from continuing operations before income taxes, (b) distributed equity income, (c) fixed charges, as defined below and (d) amortization of capitalized interest, if any. From this total, we subtract capitalized interest, if any.

**Fixed charges** are calculated as the sum of (a) interest costs (both expensed and capitalized), (b) amortization of debt expense and discount or premium relating to any indebtedness and (c) that portion of rental expense that is representative of the interest factor.

**Preferred stock dividends** used in the ratio of earnings to combined fixed charges and preferred stock dividends consist of the amount of pre-tax earnings required to cover dividends paid on our Series C mandatory convertible preferred stock. The Series C mandatory convertible preferred stock was redeemed and converted to common stock as of July 3, 2006 and, as such, there will be no future dividends beyond such date.

## Computation of Ratio of Earnings to Fixed Charges

| (in millions)  | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |               |
|--|-------------------------------------|---------------|------------------------------------|---------------|
|  | 2006                                | 2005          | 2006                               | 2005          |
| Fixed charges:   |                                     |               |                                    |               |
| Interest expense   | \$ 138                              | \$ 136        | \$ 404                             | \$ 428        |
| Portion of rental expense which represents interest factor             | 22                                  | 19            | 67                                 | 56            |
| Total Fixed charges  | <u>\$ 160</u>                       | <u>\$ 155</u> | <u>471</u>                         | <u>\$ 484</u> |
| Earnings available for fixed charges:                                  |                                     |               |                                    |               |
| Earnings   | \$ 120                              | \$ 100        | \$ 649                             | \$ 563        |
| Adjusted for: Undistributed equity income of unconsolidated affiliates | (27)                                | (22)          | (61)                               | (55)          |
| Add: Fixed charges before preferred stock dividends                    | 160                                 | 155           | 471                                | 484           |
| Total Earnings available for fixed charges                             | <u>\$ 253</u>                       | <u>\$ 233</u> | <u>\$ 1,059</u>                    | <u>\$ 992</u> |
| Ratio of earnings to fixed charges                                     | <u>1.58</u>                         | <u>1.50</u>   | <u>2.25</u>                        | <u>2.05</u>   |

**Computation of Ratio of Earnings to Combined Fixed Charges and Preferred Stock Dividends**

| (in millions)  | Three Months Ended<br>September 30, |               | Nine Months Ended<br>September 30, |               |
|--|-------------------------------------|---------------|------------------------------------|---------------|
|  | 2006                                | 2005          | 2006                               | 2005          |
| <b>Fixed charges:</b>  |                                     |               |                                    |               |
| Interest expense   | \$ 138                              | \$ 136        | \$ 404                             | \$ 428        |
| Portion of rental expense which represents interest factor                       | 22                                  | 19            | 67                                 | 56            |
| Total Fixed charges before preferred stock dividends pre-tax income requirements | \$ 160                              | \$ 155        | \$ 471                             | \$ 484        |
| Preferred stock dividends pre-tax income requirements                            | —                                   | 23            | 48                                 | 70            |
| Total combined fixed charges and preferred stock dividends                       | <u>\$ 160</u>                       | <u>\$ 178</u> | <u>\$ 519</u>                      | <u>\$ 554</u> |
| <b>Earnings available for fixed charges:</b>                                     |                                     |               |                                    |               |
| Earnings   | \$ 120                              | \$ 100        | \$ 649                             | \$ 563        |
| Adjusted for: Undistributed equity income of unconsolidated affiliates           | (27)                                | (22)          | (61)                               | (55)          |
| Add: fixed charges before preferred stock dividends                              | 160                                 | 155           | 471                                | 484           |
| Total earnings available for fixed charges                                       | <u>\$ 253</u>                       | <u>\$ 233</u> | <u>\$ 1,059</u>                    | <u>\$ 992</u> |
| Ratio of earnings to combined fixed charges and preferred stock dividends        | <u>1.58</u>                         | <u>1.31</u>   | <u>2.04</u>                        | <u>1.79</u>   |

## CEO CERTIFICATIONS

I, Anne M. Mulcahy, Chairman of the Board and Chief Executive Officer, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Xerox Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

October 27, 2006

/s/ ANNE M. MULCAHY

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Anne M. Mulcahy  
Principal Executive Officer

## CFO CERTIFICATIONS

I, Lawrence A. Zimmerman, Senior Vice President and Chief Financial Officer, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Xerox Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

October 27, 2006

/s/ LAWRENCE A. ZIMMERMAN

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Lawrence A. Zimmerman  
Principal Financial Officer

**CERTIFICATION OF CEO AND CFO PURSUANT TO  
18 U.S.C. § 1350,  
AS ADOPTED PURSUANT TO  
§ 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Form 10-Q of Xerox Corporation, a New York corporation (the "Company"), for the quarter ending September 30, 2006, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Anne M. Mulcahy, Chairman of the Board and Chief Executive Officer of the Company, and Lawrence A. Zimmerman, Senior Vice President and Chief Financial Officer of the Company, each hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, to the best of his/her knowledge, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ ANNE M. MULCAHY

**Anne M. Mulcahy**  
Chief Executive Officer  
October 27, 2006

/s/ LAWRENCE A. ZIMMERMAN

**Lawrence A. Zimmerman**  
Chief Financial Officer  
October 27, 2006

This certification accompanies this Report pursuant to § 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of § 18 of the Securities Exchange Act of 1934, as amended.

A signed original of this written statement required by § 906 has been provided to Xerox Corporation and will be retained by Xerox Corporation and furnished to the Securities and Exchange Commission or its staff upon request.